



Corporate Services

Prepared for	Regular Council	Report No.	CS-11-2021
Agenda Date	September 20, 2021	File No.	231005

Subject	
2021 2nd QUARTER FINANCIAL REPORT	

Recommendations	
<u>THAT</u>	Council receives Report No. CS-11-2021 regarding the 2021 2 nd Quarter Financial Report, including COVID-19 financial impacts, for information purposes.

Relation to Council's 2018-2022 Corporate Strategic Plan	
N/A	

List of Stakeholders	
Mayor and Council Fort Erie Ratepayers	

Prepared by:	Submitted by:	Approved by:
<i>Original signed</i>	<i>Original signed</i>	<i>Original signed</i>
Karlee Griffin, CPA, CA Manager, Accounting Services	Jonathan Janzen, CPA, CA Director, Corporate Services	Tom Kuchyt, CET Chief Administrative Officer

Purpose of Report

Budget policy requires an Operating Budget variance analysis be reported to Council as at June 30, September 30 and December 31. Capital variances are closed and allocated in the spring and fall capital variance report but included in this report for information purposes.

This report is the first comprehensive financial report of 2021 and consolidates all impacts, both COVID-19 related and standard quarterly financial reporting.

Departments prepare forecasts using assumptions and estimates based on information available at the time. Estimates in this report are fluid and changing - actual results may differ.

Summary financial reports for the period ended June 30, 2021 are presented for Council's review in Appendix "1" for operations and Appendix "2" for capital.

Background**2nd Quarter Operating Variances**

The 2nd quarter financial report is generally more informative of revenue performance rather than of expense concerns. Budgeted figures are annualized but the timing of large expenses, such as contracts, may occur unevenly and at various times of the year. In addition, expenses are more generally within the control of staff and are therefore managed well in relation to approved budgets. Revenues, other than taxation, are driven by activities typically outside of our control and are monitored to flag funding concerns on a timely basis.

The first page of Appendix "1" to this report provides a consolidated summary of all operating revenues and expenditures for the first half of 2021. The General Levy budget was approved February 22, 2021 through By-law No. 12-2021 and the Water and Wastewater Budget was approved January 18, 2021 through By-law No. 4-2021.

2nd Quarter Capital Variances

This report includes variance information on capital projects attached as Appendix "2". Variance explanations are limited to projects with a budget in excess of \$200,000 or 100% of the budget remaining or greater than 10% negative variance. This will explain 94% of the budget related to 166 capital jobs managed by Town staff at any given time. The fall capital variance report will identify completed capital projects or those nearing completion in 2021 and allocate project variances with related reserves.

Analysis

A) GENERAL LEVY OPERATING BUDGET

At the time of 2021 budget preparation, there were many revenue and expense risks for 2021 and beyond due to the uncertainty of the pandemic. The 2021 Budget was prepared based on information available in early January and included Reserve Funding in the amount of \$1,372,800 to mitigate the impact of COVID-19 pressures. Refer to Appendix "3" of report [CBC-06-2021](#) for a detailed listing of the budgeted transfers. Based on the analysis above and the fact that \$965,100 in unanticipated Provincial COVID-19 funding was received in 2021, it is expected that these funds may not be fully required for 2021 and any transfers from the Emergency Management Reserve will be considered in future reports.

Table 1

General Levy	Q2 Actual	Budget				Favourable / (Unfavourable) Variance	COVID-19 related variance	Non-COVID 19 related variance
		Q4 Forecast	Gross	COVID-19 Reserve Funding / Savings	Net			
Revenue								
Supplemental taxes	\$ 322,200	\$ 561,400	\$ 435,000	\$ -	\$ 435,000	\$ 126,400		\$ 126,400
Provincial Offenses Act	21,700	43,300	50,600	(7,300)	43,300	-		
Parking & beach admissions	85,700	392,900	450,000	(290,000)	160,000	232,900		232,900
Law enforcement fines and user fees	45,500	77,200	45,600	-	45,600	31,600		31,600
Gaming licenses	16,300	70,000	243,000	(141,500)	101,500	(31,500)	(31,500)	
Grants	578,100	965,100	-	-	-	965,100	965,100	
Investment income	197,000	355,000	730,000	(400,000)	330,000	25,000		25,000
Sale of land, buildings, equipment	13,000	30,900	100,000	-	100,000	(69,100)		(69,100)
Business licenses	64,600	74,300	60,000	(20,000)	40,000	34,300		34,300
Facility rentals and fees	32,500	261,700	678,700	(417,000)	261,700	-		
Transit fares	23,600	53,300	120,900	(35,000)	85,900	(32,600)	(32,600)	
Planning and development user fees	218,000	546,200	402,600	-	402,600	143,600		143,600
Building/plumbing permit revenue	725,900	1,246,000	775,000	-	775,000	471,000		471,000
Property information status report fees	57,800	115,000	80,000	-	80,000	35,000		35,000
Other				(200)		-		
Total Revenue				\$ (1,311,000)		\$ 1,931,700	\$ 901,000	\$1,030,700
Expenses								
Wages and Benefits	\$7,141,700	\$15,156,200	\$15,481,200	\$ -	\$15,481,200	\$ 325,000		\$ 325,000
Advertising	62,100	151,000	151,000	-	151,000	-	(34,500)	34,500
Utilities	138,000	367,800	469,800	(102,000)	367,800	-		
Transit contracts	450,300	1,531,600	1,694,500	-	1,694,500	162,900	105,600	57,300
Facilities maintenance	180,400	603,900	765,200	-	765,200	161,300	161,300	
COVID-19 Costs (PPE, etc)	78,500	161,400	-	179,300	179,300	17,900	17,900	
Library operations grant	789,900	1,458,100	1,578,100	-	1,578,100	120,000	120,000	
Other				(15,500)				
Total Expenses				\$ 61,800		\$ 787,100	\$ 370,300	\$ 416,800
Reserve Transfers per Budget Policy								
Parking Surplus						\$ (72,500)		\$ (72,500)
Building Permit Surplus						(398,300)		(398,300)
Total Known Transfers				\$ -	\$ -	\$ (470,800)	\$ -	\$ (470,800)
Total Preliminary Surplus Impact				\$ (1,372,800)		\$ 2,248,000	\$1,271,300	\$ 976,700

Revenue

Supplemental Taxes

Supplemental tax revenues from new assessment (e.g., new construction, additions and renovations) exceeded the annual budget by August 2021. This is due to the effects of

new housing developments being processed from previous years. As per PDS-13-2021, 2020 was a record-breaking year for total permit values.

Parking and Beach Admissions

The 2021 budget included COVID-19 reserve funding of \$290,000 to fund expected losses associated with parking revenues and beach admissions. Unlike the summer of 2020, Bay Beach admission fees were charged in full and the beach was open to residents and visitors alike, resulting in higher than anticipated revenues. The Beach opened with a limited capacity in June when the Provincial Stay-at-Home order was lifted.

Gaming Licenses

In 2021, Gaming Centres were closed from January 1 to March 2 and again from April 3 to July 16. When the centres were open, there were restrictions in place and no bingo events were held indoors to June 30. The closures and restrictions have significantly impacted licence revenue earned at OLG bingo halls.

Grants

Safe Restart Agreement Phase 2: On December 16, 2020 the Town received confirmation that it would receive a payment of \$191,000 from the Province of Ontario, to assist with 2021 COVID-19 operating costs and pressures. The allocation was based on the number of households in the municipality and the proportion of COVID-19 cases occurring in the municipality's public health unit. Should the funding exceed 2021 COVID-19 costs and pressures, the Province noted that excess funding should be placed into a reserve to be accessed to support COVID-19 costs and pressures that may continue to incur.

2021 Provincial COVID-19 Recovery Funding for Municipalities: On March 4, 2021 the Town received confirmation that it would receive a payment of \$774,113 from the Province of Ontario to support COVID-19 operating costs and pressures. The allocation was based on the proportion of COVID-19 cases in the Public Health Unit for our respective municipality during the period of January 1, 2021 to February 18, 2021. If the amount of funding the Town receives exceeds 2021 COVID-19 operating costs and pressures, the province expects the excess to be placed into a reserve fund to be accessed to support future COVID-19 operating costs and pressures.

Sale of Land, Buildings, and Equipment

Unfavourability is forecasted on sale of land, buildings, and equipment based on year-to-date results as of the end of August and sales expected to close before year-end. There is significant uncertainty surrounding these revenues, given that historical amounts are not indicative of future revenues given the uniqueness in assets.

Business Licences

The 2021 budget included COVID-19 reserve funding of \$20,000 in order to fund losses associated with waiving business licenses, however, these revenues are expected to

exceed budget due to favourability on short-term rental licences. There was a significant increase in the number of short-term licences granted, as well, the fees increased for those individuals that own more than one short-term rental and those owned by Corporations.

Planning

Development activities in the first half of 2021 have been higher than those of recent years, resulting in higher application fees. Considering results to the end of August in conjunction with historical trends and anticipated revenue, planning revenues are forecasted to be favourable to budget by \$143,600 by year-end.

Building Permit Revenues

Building and plumbing permit fee revenue remains strong and has increased by over \$290,000 compared to 6 months ending June, 2020. As noted in Report No. PDS-32-2021, there were 79 residential permits drawn in the second quarter of 2021, with a residential permit value of \$35,724,200, which is significantly higher than Q2-2020.

As of June 30, permit revenue was \$725,000 or 94% of the annual budget. Based on historical trends and revenues collected to the end of August, building permit revenues are expected to generate a favourable variance to budget of \$470,000 for the year. The Reserve Policy directs any building surplus to be transferred to the Building Permit Surplus Reserve, therefore, the impact on the General Levy Operating Surplus is expected to be \$72,700 (per Table 1 above, \$471,000 in revenue less expected transfer to reserve of \$398,300).

Expenses

Wages and Benefits

Wages and benefit expenses are below budget and forecasting to have a net favourable variance of over \$325,000 primarily resulting from staff turnover and vacancies in various departments. Note that winter events in the last quarter of the year have the potential to impact the expected favourability.

Note that as of the end of August 2021, over \$160,000 in Wages and Benefit costs were incurred in relation to COVID-19. These costs are not separately reported above, as the costs were budgeted, however, it is important to note this figure, as the staff time was not spent in the manner originally budgeted. These costs primarily relate to the cost of resources unavailable to work due to shift modifications or redeployed from their main work functions. Further, the Town has not reported the cost of lost productivity (ie delays in projects and impacts to service levels) due to staff prioritizing COVID-19 related tasks, as the report is based on direct budget impacts only.

Transit Contracts

Transit contracts are favourable to budget by \$105,600 due to a reduction in service hours as a result of COVID-19. Further, the Town will be transitioning to an On-Demand service model in October 2021, which is expected to result in savings of \$57,000.

Facilities Maintenance

Savings are expected in facilities maintenance as a result of COVID-19 closures. With facilities being closed, supplies are down, equipment run-time, and so forth which is driving the expected savings.

Library Operations Grant

Library branch closures have resulted in lower costs with the largest savings being in Wages and Benefits due to vacancies in some non-essential positions. The Board has discussed sharing these cost savings with the Town by reducing the 2021 grant for a similar amount. Staff will recommend transferring these savings to Reserves within the 3rd Quarter Financial Report, in order to be redirected to support future budget pressures.

Other COVID-19 Related Cost Savings

Cost savings are expected in training and development, meetings, travel, and events and programs as a direct result of COVID-19. These areas will be further analyzed over the coming weeks and forecasted results will be reported in the 3rd Quarter Financial Report.

B) WATER/WASTEWATER OPERATING BUDGET

Approximately 69% of the Town's water customers are Residential and have seen higher volumes as compared to the same time period in 2019, with more customers being at home during the pandemic, although slightly lower than in 2020. This has been partially offset by Commercial, Institutional, and Seasonal customers who have had lower volumes as compared 2019 and represent about 17% of the customer base. Trends for these categories are generally inline with 2020 with Institutional volumes lower than 2020 to the end of July 2021 and Commercial and Seasonal slightly higher year over year. It is not possible to accurately measure the COVID-19 impact separately from seasonal impacts.

Water and Wastewater

Water and wastewater revenues reflect actual consumption to approximately the middle of June. Water consumption is 6.1% higher than budget and 7.1% higher than the same period last year. Wastewater volumes are 1.2% higher than budget and 2.6% higher than the same period last year.

Water/wastewater revenues, net of treatment costs, are forecasted to have a favourable variance of \$175,000 by year-end. This forecast captures year-to-date results to the end of July and results equal to budget for the remainder of the year. The variance is primarily driven by decreased water treatment volumes.

Financial/Staffing and Accessibility (AODA) Implications

The Town's tax levy and rate funded operating budgets are projected to be negatively impacted by COVID-19 in 2021. Phase 2 Safe Restart Agreement funding and COVID-19 Recovery Funding for Municipalities are expected to sufficiently assist with COVID-19 financial implications in 2021 such that the Town will not be required to draw from Reserves or experience significant pressure on cash flows. Staff expect budget adjustments related to changes in services, incremental costs and lost revenue related to COVID-19 will be required. This will be reported and provided for Council approval with future reports when more information is known.

Any remaining General Levy or Water/Wastewater budget surplus or deficit at year end will be transferred to/from Town Reserves in accordance with Budget Policy.

Policies Affecting Proposal

Emergency Management Act (Revised Statutes of Ontario 1990, Chapter E.9)

By-law No. 124-2019 adopted Council's 2018-2022 Corporate Strategic Plan.

Financial reporting is addressed in Budget Policy By-law No. 127-09, as amended.

By-law No. 93-12, as amended, adopted the Reserve Policy that identifies the targets and strategies to be incorporated into the budget preparation.

Comments from Relevant Departments/Community and Corporate Partners

The Town's financial reporting software allows service managers direct access to monitor their account activity in comparison with budget. The consolidated results for the six months ending June 30, 2021 have been discussed with the Senior Management team.

Communicating Results

This report will be posted on the "Financial Statements" page of the Town website. This page is found under Governments/Budgets and Finances.

Alternatives

N/a

Conclusion

Staff are monitoring and assessing financial information as it becomes available and as operational changes occur. Regular quarterly variance reporting will include COVID-19 updates. Senior staff are working with counterparts across the region to share ideas and strategies and have aligned where possible. The local, national and global economic impact of COVID-19 will continue to evolve in 2021 and beyond and the Town is committed to responding in a responsible and safe manner.

The second quarter financial results analyzed in this report beyond COVID-19 impacts provide positive overall projections for year-end results. Staff will continue to monitor costs to mitigate possible year-end operating variances. Capital account balances are addressed in advance of the year end as part of the fall capital variance report.

Attachments

Appendix "1" - Consolidated Statement of Operations as at June 30, 2021

Appendix "2" - Capital variance report as at June 30, 2021

Appendix "1" to Administrative Report No. CS-11-2021

- 1 Consolidated Operating Fund
- 2 Water & Wastewater Fund
- 3 General Revenue Fund
- 4 Taxation
- 5 Payments in Lieu
- 6 General Revenues
- 7 Charitable Gaming Revenues
- 8 Mayor & Council
- 9 Office of the CAO
- 10 Economic Development & Tourism
- 11 Community Services
- 12 Transit & Crossing Guards
- 13 Corporate Services
- 14 Insurance & Risk Management
- 15 Fire & Emergency Services
- 16 Engineering
- 17 Roads and Fleet
- 18 Parks and Facilities
- 19 Planning & Development Service
- 20 Business Improvement Areas
- 21 Boards & Committees

Run Date: 8/18/21 11:33 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
General Levy	29,462,952	29,358,135	(104,817)	(59,329)	28,632,998
BIA Levies	90,341	90,709	368	(291)	58,500
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
Water/wastewater billings	9,591,873	19,496,501	9,904,628	9,275,007	19,334,069
Local Improvement Charges	120,872	120,901	29		120,901
Donations	9,334	7,825	(1,509)	1,425	5,274
Fine Revenue	68,489	212,260	143,771	45,848	250,600
Gaming Revenues	16,272	101,500	85,228	65,278	244,500
Grants	1,471,910	2,290,609	818,699	1,045,254	2,366,433
Interest & Penalties	547,864	1,024,685	476,821	577,007	1,408,000
Sale of land, buildings and equipment	16,142	120,000	103,858	23,396	115,000
User Fees	1,715,029	2,576,205	861,176	1,229,424	3,114,689
Miscellaneous other revenues	(3,841)	110,154	113,995	7,273	91,725
Total Revenue	43,382,276	55,787,941	12,405,665	12,482,806	56,017,809
Expenses					
Wages & Benefits	8,316,652	17,916,005	9,599,353	8,009,033	17,351,888
Materials & Services	4,481,835	12,895,517	8,413,682	4,349,270	12,360,053
Debt Interest Charges	51,200	164,451	113,251	58,334	189,249
Grants	860,972	1,983,215	1,122,243	902,568	1,961,410
Partnership Programs	211,956	246,000	34,044	106,234	236,000
Regional Treatment Costs	5,552,331	11,352,451	5,800,120	5,417,259	11,453,214
Total Expenses	19,474,946	44,557,639	25,082,693	18,842,698	43,551,814
Net before Financing and Transfers	23,907,330	11,230,302	(12,677,028)	(6,359,892)	12,465,995
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	20	(1)	(21)	16	
Allocation of Gaming Revenues					
Program Support Charges	5		(5)	2	(2)
Total Interdepartmental transfers	25	(1)	(26)	18	(2)
Debt principal (advances)/repayments					
Repayment of Debt	617,531	823,620	206,089	605,976	808,597
Total Debt principal (advances)/repayments	617,531	823,620	206,089	605,976	808,597
Reserve and Capital Fund Transfers					
Transfers from reserves	(691,200)	(2,708,670)	(2,017,470)	(589,296)	(1,517,153)
Transfers to reserves	6,129,025	13,523,162	7,394,137	6,802,733	13,782,481
Transfers Development Chgs Reserve	(131,889)	(393,808)	(261,919)	(134,279)	(581,809)
Total Reserve and Capital Fund Transfers	5,305,936	10,420,684	5,114,748	6,079,158	11,683,519
NET FINANCING & TRANSFERS	5,923,492	11,244,303	5,320,811	6,685,152	12,492,114
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	(35,918)	(14,000)	21,918	(32,001)	(26,119)
Total (SURPLUS)/DEFICIT CARRYFORWARD	(35,918)	(14,000)	21,918	(32,001)	(26,119)
DEPARTMENT NET REVENUE/(EXPENSES)	18,019,756	(1)	(18,019,757)	(13,013,043)	

Run Date: 6/16/21 11:33 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Water/wastewater billings	9,591,873	19,496,501	9,904,628	9,275,007	19,334,069
Local Improvement Charges	120,872	120,901	29		120,901
Grants		18,000	18,000	(2,161)	132,500
Interest & Penalties	19,897	46,000	26,103	11,343	46,000
User Fees	119,438	174,000	54,562	71,156	161,500
Total Revenue	9,852,080	19,855,402	10,003,322	9,355,345	19,794,970
Expenses					
Wages & Benefits	1,174,986	2,434,789	1,259,803	1,153,851	2,361,523
Materials & Services	255,862	993,397	737,535	237,121	1,059,950
Debt Interest Charges	29,841	92,263	62,422	32,930	101,930
Grants	2,269	41,250	38,981	1,461	36,000
Regional Treatment Costs	5,552,331	11,352,451	5,800,120	5,417,259	11,453,214
Total Expenses	7,015,289	14,914,150	7,898,861	6,842,622	15,012,617
Net before Financing and Transfers	2,836,791	4,941,252	2,104,461	2,512,723	4,782,353
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	149,637	355,027	205,390	147,340	356,323
Program Support Charges	259,673	519,345	259,672	278,988	557,975
Total Interdepartmental transfers	409,310	874,372	465,062	426,328	914,298
Debt principal (advances)/repayments					
Repayment of Debt	158,880	264,880	106,000	156,773	262,773
tal Debt principal (advances)/repayments	158,880	264,880	106,000	156,773	262,773
Reserve and Capital Fund Transfers					
Transfers from reserves	(70,716)	(150,000)	(79,284)	(291,031)	(327,500)
Transfers to reserves	2,129,047	4,245,809	2,116,762	2,117,046	4,234,091
Transfers Development Chgs Reserve	(131,889)	(293,808)	(161,919)	(134,279)	(301,309)
total Reserve and Capital Fund Transfers	1,926,442	3,802,001	1,875,559	1,691,736	3,605,282
NET FINANCING & TRANSFERS	2,494,632	4,941,253	2,446,621	2,274,837	4,782,353
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	342,159	(1)	(342,160)	237,886	

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
General Levy	29,462,952	29,358,135	(104,817)	(59,329)	28,632,998
BIA Levies	90,341	90,709	368	(291)	58,500
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
Donations	9,334	7,825	(1,509)	1,425	5,274
Fine Revenue	68,489	212,260	143,771	45,848	250,600
Gaming Revenues	16,272	101,500	85,228	65,278	244,500
Grants	1,471,910	2,272,609	800,699	1,047,415	2,233,933
Interest & Penalties	527,967	978,685	450,718	565,664	1,362,000
Sale of land, buildings and equipment	16,142	120,000	103,858	23,396	115,000
User Fees	1,595,591	2,402,205	806,614	1,158,268	2,953,189
Miscellaneous other revenues	(3,841)	110,154	113,995	7,273	91,725
Total Revenue	33,530,196	35,932,539	2,402,343	3,127,461	36,222,839
Expenses					
Wages & Benefits	7,141,666	15,481,216	8,339,550	6,855,182	14,990,365
Materials & Services	4,225,973	11,902,120	7,676,147	4,112,149	11,300,103
Debt Interest Charges	21,359	72,188	50,829	25,404	87,319
Grants	858,703	1,941,965	1,083,262	901,107	1,925,410
Partnership Programs	211,956	211,956	211,956	211,956	211,956
Total Expenses	12,459,657	29,609,445	17,149,788	12,105,798	28,515,153
Net before Financing and Transfers	21,070,539	6,323,094	(14,747,445)	(8,978,337)	7,707,686
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	(149,617)	(355,028)	(205,411)	(147,324)	(356,323)
Allocation of Gaming Revenues	-	-	-	-	-
Program Support Charges	(259,678)	(519,345)	(259,667)	(278,990)	(557,973)
Total Interdepartmental transfers	(409,295)	(874,373)	(465,078)	(426,314)	(914,296)
Debt principal (advances)/repayments					
Repayment of Debt	458,651	558,740	100,089	449,203	545,824
tal Debt principal (advances)/repayments	458,651	558,740	100,089	449,203	545,824
Reserve and Capital Fund Transfers					
Transfers from reserves	(620,484)	(2,558,670)	(1,938,186)	(298,265)	(1,189,653)
Transfers to reserves	3,999,978	9,277,353	5,277,375	4,685,687	9,548,390
Transfers Development Chgs Reserve	263,778	687,616	423,838	268,558	883,118
otal Reserve and Capital Fund Transfers	3,643,272	7,406,299	3,763,027	4,655,980	9,241,855
NET FINANCING & TRANSFERS	3,692,628	7,090,666	3,398,038	4,678,869	8,873,383
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	(35,918)	(14,000)	21,918	(32,001)	(26,119)
otal (SURPLUS)/DEFICIT CARRYFORWARD	(35,918)	(14,000)	21,918	(32,001)	(26,119)
DEPARTMENT NET REVENUE/(EXPENSES)	17,413,829	(753,572)	(18,167,401)	(13,625,205)	(1,139,578)

Run Date: 01/03/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
General Levy	29,462,952	29,358,135	(104,817)	(59,329)	28,632,998
Total Revenue	29,462,952	29,358,135	(104,817)	(59,329)	28,632,998
Expenses					
Net before Financing and Transfers	29,462,952	29,358,135	(104,817)	(59,329)	28,632,998
FINANCING & TRANSFERS					
Reserve and Capital Fund Transfers					
Transfers to reserves				50,000	100,000
Total Reserve and Capital Fund Transfers				50,000	100,000
NET FINANCING & TRANSFERS				50,000	100,000
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	29,462,952	29,358,135	(104,817)	(109,329)	28,532,998

Run Date: 6/16/21 11:33 AM

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
Total Revenue	275,039	278,457	3,418	272,514	275,120
<i>Expenses</i>					
<i>Net before Financing and Transfers</i>	<i>275,039</i>	<i>278,457</i>	<i>3,418</i>	<i>272,514</i>	<i>275,120</i>
FINANCING & TRANSFERS					
NET FINANCING & TRANSFERS					
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	275,039	278,457	3,418	272,514	275,120

Run Date: 01/03/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Fine Revenue	25,635	58,260	32,625	32,782	65,600
Grants	1,365,107	1,574,100	208,993	805,300	1,610,600
Interest & Penalties	528,838	984,685	455,847	565,762	1,375,000
User Fees	119,168	148,825	29,657	138,526	147,899
Miscellaneous other revenues	(4,775)	81,620	86,395	7,273	83,422
Total Revenue	2,033,973	2,847,490	813,517	1,549,643	3,282,521
Expenses					
Materials & Services	2,000	3,000	1,000		3,000
Total Expenses	2,000	3,000	1,000		3,000
Net before Financing and Transfers	2,031,973	2,844,490	812,517	1,549,643	3,279,521
FINANCING & TRANSFERS					
Reserve and Capital Fund Transfers					
Transfers from reserves		(407,340)	(407,340)		
Transfers to reserves		629,640	629,640	402,650	805,300
Total Reserve and Capital Fund Transfers		222,300	222,300	402,650	805,300
NET FINANCING & TRANSFERS		222,300	222,300	402,650	805,300
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	2,031,973	2,622,190	590,217	1,146,993	2,474,221

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Gaming Revenues	16,272	101,500	85,228	65,278	244,500
Total Revenue	16,272	101,500	85,228	65,278	244,500
Expenses					
Net before Financing and Transfers	16,272	101,500	85,228	65,278	244,500
FINANCING & TRANSFERS					
Interdepartmental transfers					
Allocation of Gaming Revenues		243,000	243,000		244,500
Total Interdepartmental transfers		243,000	243,000		244,500
Reserve and Capital Fund Transfers					
Transfers from reserves		(141,500)	(141,500)		
Total Reserve and Capital Fund Transfers		(141,500)	(141,500)		
NET FINANCING & TRANSFERS		101,500	101,500		244,500
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	16,272		(16,272)	65,278	

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Expenses					
Wages & Benefits	187,713	294,923	107,210	137,308	290,110
Materials & Services	12,841	23,840	10,999	20,204	37,188
Total Expenses	200,554	318,763	118,209	157,512	327,298
Net before Financing and Transfers	(200,554)	(318,763)	(118,209)	(157,512)	(327,298)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	49,773	99,545	49,772	59,018	118,036
Total Interdepartmental transfers	49,773	99,545	49,772	59,018	118,036
Reserve and Capital Fund Transfers					
Transfers to reserves	3,750	7,500	3,750	3,750	7,500
Total Reserve and Capital Fund Transfers	3,750	7,500	3,750	3,750	7,500
NET FINANCING & TRANSFERS	53,523	107,045	53,522	62,768	125,536
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(254,077)	(425,808)	(171,731)	(220,280)	(452,834)

Run Date: 6/16/21 11:33 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Grants					
Total Revenue					
Expenses					
Wages & Benefits	391,396	948,523	557,127	401,394	883,502
Materials & Services	46,017	184,190	138,173	35,069	209,060
Total Expenses	437,413	1,132,713	695,300	436,463	1,092,562
Net before Financing and Transfers	(437,413)	(1,132,713)	(695,300)	(436,463)	(1,092,562)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	(263,870)	(527,740)	(263,870)	(237,658)	(475,315)
Total Interdepartmental transfers	(263,870)	(527,740)	(263,870)	(237,658)	(475,315)
Reserve and Capital Fund Transfers					
Transfers from reserves		(10,000)	(10,000)		(200,000)
Transfers to reserves	100,000	200,000	100,000	200,000	400,000
total Reserve and Capital Fund Transfers	100,000	190,000	90,000	200,000	200,000
NET FINANCING & TRANSFERS	(163,870)	(337,740)	(173,870)	(37,658)	(275,315)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(273,543)	(794,973)	(521,430)	(398,805)	(817,247)

Run Date: 01/03/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE**QUARTERLY REPORT**

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Grants	4,470		(4,470)	187,795	
User Fees	64,638	40,000	(24,638)		
Total Revenue	69,108	40,000	(29,108)	187,795	
Expenses					
Wages & Benefits	154,519	312,267	157,748	148,954	279,181
Materials & Services	31,202	155,435	124,233	53,479	232,063
Grants					
Total Expenses	185,721	467,702	281,981	202,433	511,244
Net before Financing and Transfers	(116,613)	(427,702)	(311,089)	(14,638)	(511,244)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	40,027	80,054	40,027	33,288	66,575
Total Interdepartmental transfers	40,027	80,054	40,027	33,288	66,575
Reserve and Capital Fund Transfers					
Transfers from reserves		(37,186)	(37,186)		
Total Reserve and Capital Fund Transfers		(37,186)	(37,186)		
NET FINANCING & TRANSFERS	40,027	42,868	2,841	33,288	66,575
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(156,640)	(470,570)	(313,930)	(47,926)	(577,819)

Run Date: 01/03/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Donations	3,550	1,325	(2,225)	328	4,100
Grants	14,429	84,600	70,171	84,375	147,100
User Fees	64,322	98,675	34,353	83,352	123,940
Total Revenue	82,301	184,600	102,299	168,055	275,140
Expenses					
Wages & Benefits	746,099	1,801,292	1,055,193	777,159	1,696,188
Materials & Services	292,211	532,878	240,667	253,121	683,166
Grants		65,000	65,000		50,000
Partnership Programs	211,956	246,000	34,044	106,234	236,000
Total Expenses	1,250,266	2,645,170	1,394,904	1,136,514	2,665,354
Net before Financing and Transfers	(1,167,965)	(2,460,570)	(1,292,605)	(968,459)	(2,390,214)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	(446,318)	(892,638)	(446,320)	(464,107)	(928,214)
Total Interdepartmental transfers	(446,318)	(892,638)	(446,320)	(464,107)	(928,214)
Reserve and Capital Fund Transfers					
Transfers from reserves	(125,000)	(278,200)	(153,200)		(246,000)
Transfers to reserves	243,611	487,052	243,441	240,160	479,785
Total Reserve and Capital Fund Transfers	118,611	208,852	90,241	240,160	233,785
NET FINANCING & TRANSFERS	(327,707)	(683,786)	(356,079)	(223,947)	(694,429)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(840,258)	(1,776,784)	(936,526)	(744,512)	(1,695,785)

Run Date: 01/03/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Grants	146,690	293,379	146,689		287,173
User Fees	23,622	85,900	62,278	5,305	44,000
Total Revenue	170,312	379,279	208,967	5,305	331,173
Expenses					
Wages & Benefits	91,113	171,644	80,531	74,537	168,780
Materials & Services	469,533	1,848,490	1,378,957	378,150	1,537,728
Total Expenses	560,646	2,020,134	1,459,488	452,687	1,706,508
Net before Financing and Transfers	(390,334)	(1,640,855)	(1,250,521)	(447,382)	(1,375,335)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	111,306	222,611	111,305	120,840	241,680
Total Interdepartmental transfers	111,306	222,611	111,305	120,840	241,680
Reserve and Capital Fund Transfers					
Transfers from reserves		(97,920)	(97,920)		
Transfers to reserves					74,567
Total Reserve and Capital Fund Transfers		(97,920)	(97,920)		74,567
NET FINANCING & TRANSFERS	111,306	124,691	13,385	120,840	316,247
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(501,640)	(1,765,546)	(1,263,906)	(568,222)	(1,691,582)

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Grants		75,000	75,000		
Sale of land, buildings and equipment	16,142	120,000	103,858	23,396	115,000
User Fees	35,275	89,900	54,625	17,172	89,100
Miscellaneous other revenues	934	934			850
Total Revenue	52,351	285,834	233,483	40,568	204,950
Expenses					
Wages & Benefits	572,795	1,283,430	710,635	568,354	1,278,990
Materials & Services	184,647	452,163	267,516	133,029	403,599
Total Expenses	757,442	1,735,593	978,151	701,383	1,682,589
Net before Financing and Transfers	(705,091)	(1,449,759)	(744,668)	(660,815)	(1,477,639)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	(308,549)	(617,096)	(308,547)	(308,703)	(617,406)
Total Interdepartmental transfers	(308,549)	(617,096)	(308,547)	(308,703)	(617,406)
Reserve and Capital Fund Transfers					
Transfers to reserves	16,543	31,970	15,427	15,700	31,400
Total Reserve and Capital Fund Transfers	16,543	31,970	15,427	15,700	31,400
NET FINANCING & TRANSFERS	(292,006)	(585,126)	(293,120)	(293,003)	(586,006)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(413,085)	(864,633)	(451,548)	(367,812)	(891,633)

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
User Fees				1,093	
Total Revenue				1,093	
Expenses					
Wages & Benefits	16,666	32,578	15,912	16,056	31,342
Materials & Services	778,134	841,256	63,122	732,793	747,500
Total Expenses	794,800	873,834	79,034	748,849	778,842
Net before Financing and Transfers	(794,800)	(873,834)	(79,034)	(747,756)	(778,842)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Program Support Charges	(436,917)	(873,834)	(436,917)	(389,421)	(778,842)
Total Interdepartmental transfers	(436,917)	(873,834)	(436,917)	(389,421)	(778,842)
Reserve and Capital Fund Transfers					
Transfers to reserves	10,000	20,000	10,000	10,000	20,000
total Reserve and Capital Fund Transfers	10,000	20,000	10,000	10,000	20,000
NET FINANCING & TRANSFERS	(426,917)	(853,834)	(426,917)	(379,421)	(758,842)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(367,883)	(20,000)	347,883	(368,335)	(20,000)

Run Date: 6/16/21 11:23 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Donations	2,044	500	(1,544)	1,097	500
User Fees	29,463	44,000	14,537	6,197	48,000
Total Revenue	31,507	44,500	12,993	7,294	48,500
Expenses					
Wages & Benefits	434,523	1,511,083	1,076,560	541,495	1,507,620
Materials & Services	167,461	406,547	239,086	246,066	430,614
Debt Interest Charges	11,195	17,720	6,525	14,380	23,823
Total Expenses	613,179	1,935,350	1,322,171	801,941	1,962,057
Net before Financing and Transfers	(581,672)	(1,890,850)	(1,309,178)	(794,647)	(1,913,557)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	125,211	250,421	125,210	123,996	247,991
Program Support Charges	333,485	666,968	333,483	315,013	630,025
Total Interdepartmental transfers	458,696	917,389	458,693	439,009	878,016
Debt principal (advances)/repayments					
Repayment of Debt	187,596	187,596		183,436	183,436
tal Debt principal (advances)/repayments	187,596	187,596		183,436	183,436
Reserve and Capital Fund Transfers					
Transfers from reserves		(5,000)	(5,000)		
Transfers to reserves	247,677	495,353	247,676	242,807	485,613
total Reserve and Capital Fund Transfers	247,677	490,353	242,676	242,807	485,613
NET FINANCING & TRANSFERS	893,969	1,595,338	701,369	865,252	1,547,065
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(1,475,641)	(3,486,188)	(2,010,547)	(1,659,899)	(3,460,622)

Run Date: 07/02/21 4:01 PM

CORPORATION OF THE TOWN OF FORT BRIDGES
QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Grants	(48,205)	176,030	224,235	(51,150)	118,960
User Fees	15,157	43,000	27,843	28,687	58,000
Total Revenue	(33,048)	219,030	252,078	(22,463)	176,960
Expenses					
Wages & Benefits	601,912	944,117	342,205	497,618	901,705
Materials & Services	256,637	1,020,124	763,487	253,381	898,124
Debt Interest Charges	10,164	54,468	44,304	11,024	63,496
Total Expenses	868,713	2,018,709	1,149,996	762,023	1,863,325
Net before Financing and Transfers	(901,761)	(1,799,679)	(897,918)	(784,486)	(1,686,365)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	17,289	34,577	17,288	15,327	30,654
Program Support Charges	153,521	307,041	153,520	123,486	246,972
Total Interdepartmental transfers	170,810	341,618	170,808	138,813	277,626
Debt principal (advances)/repayments					
Repayment of Debt	271,055	371,144	100,089	265,767	362,388
Total Debt principal (advances)/repayments	271,055	371,144	100,089	265,767	362,388
Reserve and Capital Fund Transfers					
Transfers from reserves	(7,534)	(267,824)	(260,290)	(114,472)	(260,000)
Transfers to reserves	2,719,967	5,439,932	2,719,965	2,635,134	5,270,266
Transfers Development Chgs Reserve		(10,000)	(10,000)		(168,000)
Total Reserve and Capital Fund Transfers	2,712,433	5,162,108	2,449,675	2,520,662	4,842,266
NET FINANCING & TRANSFERS	3,154,298	5,874,870	2,720,572	2,925,242	5,482,280
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(4,056,059)	(7,674,549)	(3,618,490)	(3,709,728)	(7,168,645)

Run Date: 7/16/21 4:11 PM

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
User Fees	45,353	103,000	57,647	10,312	119,500
Total Revenue	45,353	103,000	57,647	10,312	119,500
Expenses					
Wages & Benefits	1,217,671	2,506,987	1,289,316	1,246,996	2,454,584
Materials & Services	889,975	2,619,905	1,729,930	833,492	2,592,381
Total Expenses	2,107,646	5,126,892	3,019,246	2,080,488	5,046,965
Net before Financing and Transfers	(2,062,293)	(5,023,892)	(2,961,599)	(2,070,176)	(4,927,465)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	(477,700)	(1,010,972)	(533,272)	(470,151)	(1,001,972)
Program Support Charges	315,075	630,147	315,072	280,177	560,352
Total Interdepartmental transfers	(162,625)	(380,825)	(218,200)	(189,974)	(441,620)
Reserve and Capital Fund Transfers					
Transfers from reserves	(341,431)	(31,000)	310,431	(129,310)	(61,000)
Transfers to reserves	212,442	424,869	212,427	208,685	417,357
Total Reserve and Capital Fund Transfers	(128,989)	393,869	522,858	79,375	356,357
NET FINANCING & TRANSFERS	(291,614)	13,044	304,658	(110,599)	(85,263)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	(1,770,679)	(5,036,936)	(3,266,257)	(1,959,577)	(4,842,202)

Run Date: 7/16/21 4:11 PM

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Donations	2,500		(2,500)		
Fine Revenue	8,914	115,000	106,086	6,191	165,000
Interest & Penalties	(871)	(6,000)	(5,129)	(98)	(13,000)
User Fees	170,319	444,700	274,381	267,510	1,103,700
Total Revenue	180,862	553,700	372,838	273,603	1,255,700
Expenses					
Wages & Benefits	1,354,780	2,934,168	1,579,388	1,194,321	2,870,650
Materials & Services	956,691	2,600,792	1,644,101	1,036,777	2,816,100
Grants		48,500	48,500	6,069	42,900
Total Expenses	2,311,471	5,583,460	3,271,989	2,237,167	5,729,650
Net before Financing and Transfers	(2,130,609)	(5,029,760)	(2,899,151)	(1,963,564)	(4,473,950)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	166,360	332,503	166,143	164,221	328,441
Program Support Charges	(110,860)	(221,719)	(110,859)	(117,649)	(235,298)
Total Interdepartmental transfers	55,500	110,784	55,284	46,572	93,143
Reserve and Capital Fund Transfers					
Transfers from reserves	(96,519)	(785,700)	(689,181)		(275,000)
Transfers to reserves	445,988	1,541,037	1,095,049	669,301	1,441,602
Total Reserve and Capital Fund Transfers	349,469	755,337	405,868	669,301	1,166,602
NET FINANCING & TRANSFERS	404,969	866,121	461,152	715,873	1,259,745
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	(2,535,578)	(5,895,881)	(3,360,303)	(2,679,437)	(5,733,695)

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Fine Revenue	33,940	39,000	5,060	6,875	20,000
Grants	(10,581)	40,000	50,581	21,095	40,000
User Fees	1,028,274	1,292,205	263,931	596,469	1,203,050
Total Revenue	1,051,633	1,371,205	319,572	624,439	1,263,050
Expenses					
Wages & Benefits	1,304,693	2,606,497	1,301,804	1,184,258	2,495,856
Materials & Services	122,930	989,366	866,436	100,451	522,492
Grants	24,773	172,402	147,629	56,190	169,854
Total Expenses	1,452,396	3,768,265	2,315,869	1,340,899	3,188,202
Net before Financing and Transfers	(400,763)	(2,397,060)	(1,996,297)	(716,460)	(1,925,152)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	19,223	38,443	19,220	19,283	38,563
Program Support Charges	258,518	517,035	258,517	263,102	526,202
Total Interdepartmental transfers	277,741	555,478	277,737	282,385	564,765
Reserve and Capital Fund Transfers					
Transfers from reserves	(50,000)	(497,000)	(447,000)	(54,483)	(142,500)
Transfers Development Chgs Reserve		(45,000)	(45,000)		(67,500)
Total Reserve and Capital Fund Transfers	(50,000)	(542,000)	(492,000)	(54,483)	(210,000)
NET FINANCING & TRANSFERS	227,741	13,478	(214,263)	227,902	354,765
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	(628,504)	(2,410,538)	(1,782,034)	(944,362)	(2,279,917)

Run Date: 01/02/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
BIA Levies	90,341	90,709	368	(291)	58,500
Donations		6,000	6,000		674
Grants		20,400	20,400		21,000
User Fees					4,000
Miscellaneous other revenues		27,600	27,600		7,453
Total Revenue	90,341	144,709	54,368	(291)	91,627
Expenses					
Materials & Services	14,546	158,709	144,163	23,219	111,627
Total Expenses	14,546	158,709	144,163	23,219	111,627
Net before Financing and Transfers	75,795	(14,000)	(89,795)	(23,510)	(20,000)
FINANCING & TRANSFERS					
NET FINANCING & TRANSFERS					
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	(29,218)	(14,000)	15,218	(25,507)	(20,000)
Total (SURPLUS)/DEFICIT CARRYFORWARD	(29,218)	(14,000)	15,218	(25,507)	(20,000)
DEPARTMENT NET REVENUE/(EXPENSES)	105,013		(105,013)	1,997	

Run Date: 01/01/21 11:03 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2021 YTD Actuals June	2021 Budget	2021 Budget Remaining	2020 YTD Actuals June	2020 Budget December
Revenue					
Donations	1,240		(1,240)		
Grants		9,100	9,100		9,100
User Fees		12,000	12,000	3,645	12,000
Total Revenue	1,240	21,100	19,860	3,645	21,100
Expenses					
Wages & Benefits	67,786	133,707	65,921	66,732	131,857
Materials & Services	1,148	65,425	64,277	12,918	75,461
Grants	833,930	1,656,063	822,133	838,848	1,662,656
Total Expenses	902,864	1,855,195	952,331	918,498	1,869,974
Net before Financing and Transfers	(901,624)	(1,834,095)	(932,471)	(914,853)	(1,848,874)
FINANCING & TRANSFERS					
Interdepartmental transfers					
Allocation of Gaming Revenues		(243,000)	(243,000)		(244,500)
Program Support Charges	45,141	90,281	45,140	43,628	87,256
Total Interdepartmental transfers	45,141	(152,719)	(197,860)	43,628	(157,244)
Reserve and Capital Fund Transfers					
Transfers from reserves					(5,153)
Transfers to reserves				7,500	15,000
Transfers Development Chgs Reserve		(45,000)	(45,000)		(45,000)
Total Reserve and Capital Fund Transfers		(45,000)	(45,000)	7,500	(35,153)
NET FINANCING & TRANSFERS	45,141	(197,719)	(242,860)	51,128	(192,397)
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	(6,700)		6,700	(6,494)	(6,119)
Total (SURPLUS)/DEFICIT CARRYFORWARD	(6,700)		6,700	(6,494)	(6,119)
DEPARTMENT NET REVENUE/(EXPENSES)	(940,065)	(1,636,376)	(696,311)	(959,487)	(1,650,358)

Appendix "2" to Administrative Report No. CS-11-2021

Appendix "2" to Administrative Report No. CS-11-2021 Capital Variance Report							
As of June 30, 2021	Cumulative	Prior	2021	Cumulative	Budget	%	Explanation for projects with
Printed September 9, 2021	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
OPEN JOBS							
CORPORATE & COMMUNITY SERVICES							
AVCM17 Audio and Video for Room 1	20,000	10,382		10,382	9,618	48.09%	
CABS14 Repair Caboose	175,000				175,000	100.00%	Will recommence when sufficient Museum staff
EOCB21 EOC technology setup and backup system	200,000		115,621	115,621	84,379	42.19%	Nearing Completion pending hardware delivery
FIMM21 Folder/Inserter and Mail Machine	32,000				32,000	100.00%	Targetted for Q4
IMIS21 IT Computer Hardware	67,383		61,115	61,115	6,268	9.30%	
PHON21 Phone Replacement	17,000		6,734	6,734	10,266	60.39%	
RMTE21 Corporate Remote Access Infrastructure	55,000				55,000	100.00%	In process. Target completion by Nov 2021
SERV21 Server & Core Infrastructure Replacement	10,000		8,865	8,865	1,135	11.35%	
UPSS19 Battery Backup Replacement	12,000	2,229	1,641	3,870	8,130	67.75%	
WEBS19 Web Site Revamp	80,000				80,000	100.00%	RFP issued
Total CORPORATE & COMMUNITY SERVICES	668,383	12,611	193,976	206,587	461,796	69.09%	
PLANNING & DEVELOPMENT SERVICES							
ALBT21 Albert Street Park Renovation	950,000		32,063	32,063	917,937	96.62%	Awarded, Construction underway
BBBW19 Bernard Beach Boardwalk	50,000	5,852	44,775	50,627	(627)	(1.25%)	
BEAV15 Beaver Creek Subdivision Playground	85,000	51,761	22,806	74,567	10,433	12.27%	
COAL21 COAL DOCKS Park Master Plan	100,000				100,000	100.00%	Pending resolution of shorewall design
CRYS20 Crystal Ridge Park Improvements Phase 3	250,000				250,000	100.00%	Awarded, Construction underway
CRYS21 Crystal Ridge Park Improvements	750,000	26,310	6,296	32,606	717,394	95.65%	Awarded, Construction underway
ENHA20 Neighbourhood Park Enhancements	40,000	5,296	17,877	23,173	16,827	42.07%	
ENHA21 Neighbourhood Park Enhancements	40,000				40,000	100.00%	Construction underway
FERN21 Ferndale Park Playground Replacement	150,000				150,000	100.00%	Tender Fall of 2021
FERN23 Ferndale Multi Use Court Conversion	172,000	235		235	171,765	99.86%	
FRCR20 Friendship Trail Crossing Improvements	100,000		4,681	4,681	95,319	95.32%	
FRND19 Friendship Trail Asphalt Replacement	200,000	286	275	561	199,439	99.72%	Parks and Facilities project
FRND20 Friendship Trail Asphalt Replacement	150,000	202		202	149,798	99.87%	
RBAT14 Ridgeway Battlefield Park Improvements	50,000	14,505		14,505	35,495	70.99%	
RDGW21 Ridgeway Lions Field Playground Replacement	150,000				150,000	100.00%	Tender Fall of 2021
SCLP99 Freedom Park Sculpture		13,550		13,550	(13,550)	(100.00%)	Funds were allocated to this project in the early 2000s prior to the implementation of PSAB.
SMIN22 Stevensville Mini Park Playground Replacement	150,000	88,870	8,768	97,638	52,362	34.91%	
SPEA20 Spears Road Subdivision New Park	307,500	11,993	13,187	25,180	282,320	91.81%	Awarded, Construction underway
SUGR23 Sugarbowl Park Playground Replacement	150,000	159	438	597	149,403	99.60%	
WATR19 Waterfront Road Allowance Barriers	25,000	7,816		7,816	17,184	68.74%	
WAVT20 Waverly Beach - Friendship Trail reconstruction	50,000				50,000	100.00%	spring 2022 start
WFAC19 Waterfront Universal Access Improvements	50,000	33,897		33,897	16,103	32.21%	
WFAQ21 Waterfront Land Acquisition	100,000				100,000	100.00%	Acquisition process underway
WFPM21 Waterfront Property Line Markers	50,000				50,000	100.00%	Project 90% complete

As of June 30, 2021	Cumulative	Prior	2021	Cumulative	Budget	%	Explanation for projects with
Printed September 9, 2021	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
WFSG18 Waterfront Parks and Windows Signage	30,000	13,169		13,169	16,831	56.10%	
Total PLANNING & DEVELOPMENT SERVICES	4,149,500	273,901	151,166	425,067	3,724,433	89.76%	
FIRE & EMERGENCY SERVICES							
BKGR21 Bunker Gear Replacement	55,000				55,000	100.00%	Just received bunker gear in Q3. will be used in it's entirety.
EQMT21 Stations 3 & 5 Hose & Nozzles Replacement	50,000		49,987	49,987	13	0.03%	
FSTN19 Fire Station #4	6,565,000	450,361	577,907	1,028,268	5,536,732	84.34%	On budget
PORT21 Portable Radios Replacement	75,000		60,629	60,629	14,371	19.16%	
TEST21 NFPA Test Equipment	10,000		1,824	1,824	8,176	81.76%	
TOWR20 Fire Training Tower Refurbishment	140,500	22,123	3,968	26,091	114,409	81.43%	
Total FIRE & EMERGENCY SERVICES	6,895,500	472,484	694,315	1,166,799	5,728,701	83.08%	
INFRASTRUCTURE SERVICES							
ARTH20 Arthur Street Upgrade - G3	1,357,025				1,357,025	100.00%	Construction substantially complete but not yet invoiced by
ASTP20 Point Abino Rd S. Storm PS	250,000	22,180	16,161	38,341	211,659	84.66%	In progress, Condition assessment underway
BAKR18 Baker Road Upgrade - D3	277,860	236,141	(30,801)	205,340	72,520	26.10%	Not yet substantially complete re top asphalt
BAYD24 Bay Beach Municipal Drain	230,000	58	916	974	229,026	99.58%	On going Engineers Report
BCSB10 Beaver Creek South Branch Petition	654,668	258,716	692	259,408	395,260	60.38%	Work to be scheduled 2021
BCSI17 Bertie St & Concession Rd Signal Rebuild	200,000	811		811	199,189	99.59%	Work in progress, Region to invoice the Town when complete.
BCTW17 Black Creek Trenchless Watermain Rehabilitation	50,000	20,835		20,835	29,165	58.33%	
BOWW19 Bowen Road Watermain Replacement	677,000		2,714	2,714	674,286	99.60%	TM: Work in progress, survey, design to follow
BOYE15 Boyer Municipal Drain	60,000	95		95	59,905	99.84%	
BRID18 Bridgeburg District Streetscape Improvements	350,000	124,589	7,969	132,558	217,442	62.13%	Design 95% complete. Tender documents being prepared by consult
BRIG16 2016 Bridge & Culvert Replacement	1,610,000	543,017	31,549	574,566	1,035,434	64.31%	Class EA and preliminary design approx. 70% complete
BRIG20 2020 Bridge & Culvert Replacement	1,565,000	56,016	29,751	85,767	1,479,233	94.52%	Construction underway
BRIG21 2021 Bridge & Culvert Replacement	250,000		204	204	249,796	99.92%	Tender issued
BRIG22 2022 Bridge & Culvert Replacement	1,050,000		2,877	2,877	1,047,123	99.73%	Tender issued
BRPL19 Bertie Place Watermain Replacement	773,000	58,167	71,471	129,638	643,362	83.23%	Construction approx. 75% complete
BURB15 Burbank Terrace Watermain Replacement	237,000	17,005	1,272	18,277	218,723	92.29%	Design 30% complete
BURG21 Burger Road Repairs	300,000				300,000	100.00%	In Progress, estimated completion date Sept. 30th
BURL20 Burleigh Rd Development		59,212	1,160	60,372	(60,372)	(100.00%)	To be funded by developer deposits per PDS-75-2019
BUSS20 Transit Route Stops & Facility Improvements	70,000				70,000	100.00%	No longer required with on demand transit. Close.
BVRC09 Beaver Creek Municipal Drain	1,466,000	1,353,633		1,353,633	112,367	7.66%	On going Engineers Report
CADS16 2016 Cemetery Management Software	35,000	13,733		13,733	21,267	60.76%	
CGCN21 2021 Greenwood Cemetery New Columbarium	80,000				80,000	100.00%	In progress
CLRA21 Centennial Library Asphalt Replacement	75,000				75,000	100.00%	Spring 2022 start
CRCB20 Crystal Ridge Community Centre Boilers	70,000				70,000	100.00%	In progress
CRCL20 Crystal Ridge Community Centre Fire and Life Safety	25,000				25,000	100.00%	In progress
CRDR14 Crystal Ridge Arena Dehumidification Replacement	100,000	5,759	66,750	72,509	27,491	27.49%	
CRLC19 Crystal Ridge Library Interlock Paver Replacement	25,000				25,000	100.00%	Spring 2022 start
DOMI21 Dominion Road Reconstruction - Regional Project	160,000				160,000	100.00%	Regional project, they will invoice the Town when complete.

As of June 30, 2021	Cumulative	Prior	2021	Cumulative	Budget	%	Explanation for projects with
Printed September 9, 2021	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
DRTS17 Dominion Rd Trenchless Sanitary Sewer Rehab	150,000	1,106		1,106	148,894	99.26%	
E18021 Engineering Pickup Truck	45,000				45,000	100.00%	PO issued
EBCH19 Erie Beach Area Storm Drainage - L3	53,580				53,580	100.00%	TM: Design early 2022
EJFD21 EJ Freeland Domestic Hot Water System Replacement	80,000				80,000	100.00%	Project underway
EJFF21 EJ Freeland Centre Flat Roof Replacement	750,000		10,303	10,303	739,697	98.63%	In progress
EJFH21 EJ Freeland Centre HVAC Replacement	575,000		34,030	34,030	540,970	94.08%	In progress
ELMS19 Elm Street Watermain - Ridge Rd N to Park	44,000				44,000	100.00%	TM: Design early 2022
ERIE20 Erie Road Development		222,831	2,473	225,304	(225,304)	(100.00%)	To be funded by developer deposits per PDS-75-2019
F19219 2019 Fire Pickup Truck	43,309		11,640	11,640	31,669	73.12%	
F19321 2021 Fire Pickup Truck	43,308		11,686	11,686	31,622	73.02%	
FRCD11 Frenchman's Creek Municipal Drain	65,000	7,007		7,007	57,993	89.22%	
FRPX21 Friendship Trail Pedestrian Crossing (Ridge Rd & Gorkle Rd)	235,000				235,000	100.00%	Regional project, they will invoice the Town when complete.
FSFD20 Fire Station #5 Decontamination Showers	115,000				115,000	100.00%	Fall 2021 start
FSTD20 Fire Station #3 Decontamination Showers	75,000				75,000	100.00%	Fall 2021 start
FVSM22 Fire Station #5 Mechanical Replacement	45,000				45,000	100.00%	In progress
GCAR20 Gibson Centre Asphalt Replacement	100,000				100,000	100.00%	Spring 2022 start
GCBE25 Gibson Centre Expansion	90,000				90,000	100.00%	Preparing RFP for Design Consultant
GLED04 Glenny Municipal Drain	550,000	46,192	168	46,360	503,640	91.57%	Work to be scheduled 2021
GRRP21 Guide Rail Replacement	75,000				75,000	100.00%	Tender in Q3
HAGY14 Hagey Ave Road Extension	120,000	24,349	384	24,733	95,267	79.39%	
HIGH18 Highland Ave Sanitary Sewer and Road Reconstruction	1,268,000	751,851	(18,040)	733,811	534,189	42.13%	In maintenance period
HIWM19 High Street Watermain Replacement	639,000	9,596	17,923	27,519	611,481	95.69%	Design 70% complete
HOUC18 Houck Cres Road Reconstruction	30,000	2,127		2,127	27,873	92.91%	
HOUS10 House Road Drainage Petition	233,000	24,626		24,626	208,374	89.43%	On going Engineers Report
IDYL20 Idylewyde Sanitary Sewer	349,000	22,263	28,320	50,583	298,417	85.51%	Design > 30% complete
KEEL21 Keelsville Drain	60,000				60,000	100.00%	Drainage Engineer to be assigned
LAKE07 Lakeside Road Watermain Replacement	4,288,000	118,265	2,250,240	2,368,505	1,919,495	44.76%	Construction approx. 75% completed. Completion by Q3
LIND20 Lindbergh Dr Watermain & Sanitary Sewer Replacement	2,548,000	4,776	438	5,214	2,542,786	99.80%	Design 10% complete
LPBR21 Leisureplex Structural Repairs	25,000				25,000	100.00%	Winter 2021 start
LPEL20 Leisureplex Exterior Lighting Upgrades	45,000				45,000	100.00%	Spring 2022 start
LPJD21 Leisureplex Jaycee Dome Replacement	440,000		7,852	7,852	432,148	98.22%	In progress
LPKD22 Leisureplex Kinsmen Dome Replacement	770,000		11,778	11,778	758,222	98.47%	In progress
MACE18 McAfee Cemetery Expansion	200,000	144,591		144,591	55,409	27.70%	In progress
MAND04 Mann Municipal Drain	1,192,000	60,749		60,749	1,131,251	94.90%	On going Engineers Report
MCCR11 Municipal Campus Concrete Repairs	25,000	4,468		4,468	20,532	82.13%	
MILR11 Miller Municipal Drain	180,000	79,660		79,660	100,340	55.74%	
NIGH20 Nigh Road Upgrade - R1	1,745,900				1,745,900	100.00%	Emerging project - not yet initiated.
NIWM19 Nigh Road Watermain - Prospect Pt Rd to Ridge Rd	275,000	9,486	3,177	12,663	262,337	95.40%	Tender out for Bidding, Estimated start Date October
NSST17 Nigh Road Sewershed Trenchless Rehabilitation	1,195,000	421,255	10,422	431,677	763,323	63.88%	Ph 1 construction in maintenance. Laterals and MH Rehab design

As of June 30, 2021	Cumulative	Prior	2021	Cumulative	Budget	%	Explanation for projects with
Printed September 9, 2021	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
NSST19 Nigh Road Sewershed Trenchless Rehabilitation	400,000				400,000	100.00%	Laterals and MH Rehab Design approx. 15% complete.
NSST20 Nigh Rd Sewershed Trenchless Rehabilitation	400,000				400,000	100.00%	Laterals and MH Rehab Design approx. 15% complete.
NSWC20 New Sidewalk Construction	100,000				100,000	100.00%	On going - locations are yet to be determined.
OTRX17 Ott Road At Grade Rail Crossing	180,000	115,626	1,657	117,283	62,717	34.84%	
OTTR21 Ott Road Upgrade - S5 - Tracks to West Main	58,260				58,260	100.00%	Design RFP pending
OTTW24 Ott Road Watermain Replacement	64,000				64,000	100.00%	Design RFP pending
OUTD04 Outlet Municipal Drain	388,000	70,628		70,628	317,372	81.80%	On going Engineers Report
PABD12 Point Abino Municipal Drain	93,750	6,239		6,239	87,511	93.35%	
PARR20 Pt. Abino Road South Reinstatement of the Shoreline	839,210				839,210	100.00%	RFP issued
PPFC25 Prospect Point Road Upgrade - R6c	261,800	3,030	270	3,300	258,500	98.74%	RFP for design awarded; Tender to be advertised Dec 2021/Jan 2022
PPSR19 Prospect Point Road - Friendship Trail to Highland	485,600	3,252	3,371	6,623	478,977	98.64%	RFP for design awarded; Tender to be advertised Dec 2021/Jan 2022
PRPT12 Prospect Point Road - Dominion to Cutler	395,000	256,276		256,276	138,724	35.12%	Top asphalt and driveways incomplete. No schedule from
R43421 2021 Roads Dump/Plow Truck	258,000				258,000	100.00%	PO# 42939 issued
R52021 Roads Backhoe	170,000				170,000	100.00%	PO# 42942 issued
R72321 2 Tonne Asphalt Hotbox	80,000		40,392	40,392	39,608	49.51%	
R82021 2021 Roadside Mowing Boom Arm	20,000		15,884	15,884	4,116	20.58%	
RCON20 2020 Road Reconstruction Program	985,000	26,157	706,807	732,964	252,036	25.59%	In Progress, Estimated completion date October 29, 2021
RCON21 2021 Road Reconstruction Program	700,000				700,000	100.00%	In Progress, Estimated completion date October 29, 2021
ROYL19 Royal York Reconstruction - Developer Cost-Share	55,000				55,000	100.00%	In progress - Design complete. Tender est. 2021
RRSI21 Bertie & Concession Signal Rebuild	280,000				280,000	100.00%	Work in progress, Region to invoice the Town when complete.
RRXG20 Railroad Crossing Gates	100,000				100,000	100.00%	Project underway
RFSN15 Regulatory and Advisory Road Signage	50,000	30,098		30,098	19,902	39.80%	
RSRF21 2021 Road Resurfacing Program	1,375,000		18,179	18,179	1,356,821	98.68%	In Progress, estimated completion Q3
SCHD04 Schill Municipal Drain	255,000	2,001		2,001	252,999	99.22%	Waiting for billing from P.C.
SCHO21 Schooley Road Storm Sewer & Outlet - CB1b	688,925				688,925	100.00%	Construction anticipated to start Fall 2021
SCHR21 Schooley Road Upgrade - CB1a	254,660				254,660	100.00%	Construction anticipated to start Fall 2022
SIDE21 2021 Sidewalk Repair Program	240,000		4,780	4,780	235,220	98.01%	In Progress, Estimated completion date Q3
SMTH19 Smith Street Watermain Replacement	222,000	194,258	18,230	212,488	9,512	4.28%	In maintenance period
SRFC21 Shirley Road Flooding	200,000				200,000	100.00%	On going, in design, tender issued
SSFM20 Sanitary Sewer Flow Monitors	60,000				60,000	100.00%	In Progress - Unknown completion date
STBL09 Stevensville-Black Creek Petition	56,000	40,494		40,494	15,506	27.69%	
STJD04 St John's Marsh Municipal Drain	375,000	213,033	1,883	214,916	160,084	42.69%	One billing from contractor outstanding
STRM20 2020 Storm Sewer Repairs - Various Locations	100,000				100,000	100.00%	Tender in Q3
STRM21 2021 Storm Sewer Repairs - Various Locations	100,000				100,000	100.00%	Tender in Q3
TADR21 Tenth Avenue Ditching	100,000		2,622	2,622	97,378	97.38%	
TBTR19 Thunder Bay Trenchless Sewer Rehabilitation	410,000	40,610	6,774	47,384	362,616	88.44%	Design approx. 90% complete
THHA21 Town Hall Heat and Air	40,000	8,283	14,527	22,810	17,190	42.98%	
THRA20 Town Hall Renovation	240,000		88,305	88,305	151,695	63.21%	In progress
THRB21 Town Hall Renovation Building Department	35,000				35,000	100.00%	Fall 2021 start

As of June 30, 2021	Cumulative	Prior	2021	Cumulative	Budget	%	Explanation for projects with
Printed September 9, 2021	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
TRSA21 2021 Trenchless Repairs	400,000	173	80	253	399,747	99.94%	Procurement pending Winter 2021 and collection of 2019 data
U50020 2020 Water/Wastewater Backhoe	170,000	141,787	3,218	145,005	24,995	14.70%	
WAYF17 Wayfinding Phase 2 & 3	270,000	266,880	10,357	277,237	(7,237)	(2.68%)	Project is underway
WAYF20 Wayfinding Signage Roads	150,000				150,000	100.00%	MTO Reviewing TOFE Design
WAYF21 Wayfinding Signage Friendship Trail	150,000				150,000	100.00%	Fall 2021 start
WBOG19 Waverly Beach Oil-Grit Separator Study	25,000				25,000	100.00%	RFP pending
WBWD19 Waverly Beach Water Dynamics Study	50,000	12,262	11,869	24,131	25,869	51.74%	
WDWS21 Infrastructure Leak Detection - Hydrants	45,000				45,000	100.00%	Quote to be issued in Q3 for Dec completion
WEST24 West Main Street Storm Sewer Replacement - May S	199,155				199,155	100.00%	Design RFP pending
WILD21 Wildwood Avenue Drainage Improvements	49,327		2,020	2,020	47,307	95.90%	
WINT20 Wintemute Street Trenchless Rehabilitation	500,000	223,106	4,934	228,040	271,960	54.39%	Ph 1 construction in maintenance. Laterals and MH Rehab design ap
WMDE18 Dead End Watermain Replacement Program	2,029,000	111,026	971,895	1,082,921	946,079	46.63%	Construction complete. In Stat holdback period
WMET20 2020 Water Meter Replacement Program	350,000	52,978	128,820	181,798	168,202	48.06%	In Progress - Scheduling with Commercial customers
WMET21 2021 Water Meter Replacement Program	50,000				50,000	100.00%	In progress - Survey of project requirements completed
WOMS21 Maintenance Work Order Management System	175,000				175,000	100.00%	On going, RFP has been issued
WVPU19 Workplace Violence Prevention Upgrades	25,000				25,000	100.00%	Fall 2021 start
YONG19 Young Hopf Wagner Municipal Drain	10,000				10,000	100.00%	Waiting for billing from P.C.
ZAVI04 Zavitz Municipal Drain	457,500	265,157		265,157	192,343	42.04%	Project is complete, property owners to be invoiced
Total INFRASTRUCTURE SERVICES	46,979,837	6,808,519	4,642,353	11,450,872	35,528,965	75.63%	
DEVELOPER DEPOSITS							
HILL07 Hill Estates Subdivision		165,295		165,295	(165,295)	(100.00%)	To be funded by developer deposits
Total DEVELOPER DEPOSITS		165,295		165,295	(165,295)	(100.00%)	
Total OPEN JOBS	58,693,220	7,732,810	5,681,810	13,414,620	45,278,600	77.14%	
Total OPEN JOBS	58,693,220	7,732,810	5,681,810	13,414,620	45,278,600	77.14%	