



Corporate Services

Prepared for Agenda Date	Regular Council September 19, 2022	Report No. File No.	CS-15-2022
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Subject	2022 2nd QUARTER FINANCIAL REPORT
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Recommendations	<u>THAT</u> Council receives Report No. CS-15-2022 regarding the 2022 2 nd Quarter Financial Report for information purposes.
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Relation to Council's 2018-2022 Corporate Strategic Plan	N/A
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List of Stakeholders	Mayor and Council Fort Erie Ratepayers
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Prepared by:	Submitted by:	Approved by:
<i>Original signed</i>	<i>Original signed</i>	<i>Original signed</i>
Sonja Bovan, CPA, CA Manager, Accounting Services	Jonathan Janzen, CPA, CA Director, Corporate Services	Chris McQueen, MBA Chief Administrative Officer

Purpose of Report

Budget policy requires an Operating Budget variance analysis be reported to Council as at June 30, September 30 and December 31. Capital variances are closed and allocated in the spring and fall capital variance report but included in this report for information purposes.

This report is the first comprehensive financial report of 2022 and consolidates all impacts, both COVID-19 related and standard quarterly financial reporting.

Departments prepare forecasts using assumptions and estimates based on information available at the time. Estimates in this report are fluid and changing - actual results may differ.

Summary financial reports for the period ended June 30, 2022 are presented for Council's review in Appendix "1" for operations and Appendix "2" for capital.

Background**2nd Quarter Operating Variances**

The 2nd quarter financial report is generally more informative of revenue performance rather than of expense concerns. Budgeted figures are annualized but the timing of large expenses, such as contracts, may occur unevenly and at various times of the year. In addition, expenses are more generally within the control of staff and are therefore managed well in relation to approved budgets. Revenues, other than taxation, are driven by activities typically outside of our control and are monitored to flag funding concerns on a timely basis.

The first page of Appendix "1" to this report provides a consolidated summary of all operating revenues and expenditures for the first half of 2022. The General Levy budget was approved February 28, 2022 through By-law No. 17-2022 and the Water and Wastewater Budget was approved January 24, 2022 through By-law No. 3-2022.

2nd Quarter Capital Variances

This report includes variance information on capital projects attached as Appendix "2". Variance explanations are limited to projects with a budget in excess of \$200,000 or 100% of the budget remaining or greater than 10% negative variance. This will explain 97% of the budget related to 172 capital jobs managed by Town staff at any given time. The fall capital variance report will identify completed capital projects or those nearing completion in 2022 and allocate project variances with related reserves.

Analysis

A) GENERAL LEVY OPERATING BUDGET

The 2022 budget included several considerations for revenue and expense risks for 2022 and beyond due to the uncertainty of the pandemic and was prepared based on information available in early January. It included reserve funding in the amount of **\$540K** to address expected impacts of COVID-19. Appendix "3" of Report No. [CBC-06-2022](#) provides a detailed listing of impacts and budget transfers.

Table 1

General Levy	Q2 Actual	Q4 Budget Forecast	Gross Budget	COVID-19 Reserve Funding / Savings*	Net	Favourable / (Unfavourable) Variance	COVID-19 related variance	Non-COVID-19 related variance
Revenue								
Supplementary taxes	\$ 343,000	\$ 720,000	\$ 710,000		\$ 710,000	\$ 10,000		\$ 10,000
Write offs	(123,000)	\$ (247,000)	(276,000)		(276,000)	29,000		29,000
Provincial Offences Act	31,000	41,000	65,600	(9,800)	55,800	(14,800)		(14,800)
Law enforcement fines and user fees	32,245	89,000	75,000		75,000	14,000		14,000
Parking	11,000	187,000	200,000		200,000	(13,000)		(13,000)
Gaming licenses	89,000	179,000	245,000	(125,000)	120,000	59,000	59,000	
Grants	1,007,000	2,092,000	2,068,000	-	2,068,000	24,000	-	24,000
Penalties & interest on arrears	329,000	659,000	670,000	-	670,000	(11,000)		(11,000)
Investment income	271,000	543,000	576,000	(125,000)	451,000	92,000	92,000	-
Sale of land	561,000	756,000	100,000		100,000	656,000		656,000
Planning and development user fees	460,000	819,000	568,600	-	568,600	250,400	-	250,400
Fees and charges	380,000	952,000	959,400	(17,500)	941,900	10,100		10,100
Facility rentals	403,000	607,000	816,000	(209,000)	607,000	-		-
Licence and permits	226,000	230,450	230,000	(20,000)	210,000	20,450		20,450
Building/plumbing permit revenue	729,000	1,457,000	1,065,000	-	1,065,000	392,000		392,000
Miscellaneous revenue	77,000	113,000	211,000	-	211,000	(98,000)		(98,000)
Total Revenue				\$ (506,300)		\$ 1,420,150	\$ 151,000	\$ 1,269,150
Expenses								
Wages & benefits	\$ 7,616,000	\$ 16,450,000	\$ 16,650,000		\$ 16,650,000	\$ 200,000	\$ 2,000	\$ 198,000
Events & programs	25,000	110,000	168,340		168,340	58,340		58,340
Other employee costs	72,000	144,000	94,000		94,000	(50,000)		(50,000)
Postage	43,000	86,000	76,000		76,000	(10,000)		(10,000)
Streetlighting	168,000	379,000	406,000		406,000	27,000		27,000
Training & development	95,000	228,000	315,000		315,000	87,000		87,000
Travel	2,000	10,000	22,000		22,000	12,000		12,000
Utilities	438,000	875,000	875,000		875,000	-		-
Advertising	98,000	226,000	295,000	(10,000)	285,000	59,000		59,000
Communications	88,000	206,000	238,000		238,000	32,000		32,000
Contracts	1,259,000	3,606,000	4,142,000		4,142,000	536,000	34,000	502,000
Transit Contracts	551,000	1,372,000	1,483,000		1,483,000	111,000	42,000	69,000
Facilities maintenance	292,000	801,000	835,000	(17,000)	818,000	17,000	16,000	1,000
Fuel	214,000	428,000	346,000		346,000	(82,000)	(81,000)	(1,000)
Insurance	929,000	978,000	957,000		957,000	(21,000)	-	(21,000)
Legal	32,000	64,000	136,000		136,000	72,000	-	72,000
Materials & supplies	624,000	1,349,000	1,336,000	(7,000)	1,329,000	(20,000)	19,000	(39,000)
Meeting expenses	4,000	7,000	16,000		16,000	9,000		9,000
Miscellaneous	14,000	27,000	(63,000)		(63,000)	(90,000)		(90,000)
Total Expenses				\$ (34,000)		\$ 947,340	\$ 32,000	\$ 915,340
Reserve Transfers per Budget Policy								
Building permit surplus					\$ (392,000)		\$ -	\$ (392,000)
Sale of land & equipment					(656,000)			(656,000)
Total Known Transfers				\$ -	\$ -	\$ (1,048,000)	\$ -	\$ (1,048,000)
Total Before Provincial Covid-19 Funding				\$ (540,300)		\$ 1,319,490	\$ 183,000	\$ 1,136,490
Provincial WSIB COVID-19 Grant	\$ (125,000)		-	-	-	\$ (125,000)	\$ (125,000)	-
Total Preliminary Surplus Impact						\$ 1,194,490	\$ 58,000	\$ 1,136,490

Revenue

Supplemental Taxes

Supplemental tax revenues from new assessment (e.g., new construction, additions and renovations) are on target with the annual budget. The budget for 2022 was increased from prior year due to the effects of new housing developments being processed. As per Report No. PDS-40-2022, 2021 was a record-breaking year for total permit values.

Parking and Beach Admissions

COVID-19 restrictions were lifted early in 2022 and impacted parking and Bay Beach admissions. However, these are expected to be slightly below budget and relates to the opportunities the public has to engage in other recreational activities.

Gaming Licenses

The Gaming Centres opened in February with volunteers returning April. Golden Nugget is on target to reach licence revenues. Delta Uncle Sam's continues to be significantly impacted by border restrictions.

Grants

In February 2022 the Town received confirmation that it would receive a WSIB rebate payment of \$124,000 from the Province of Ontario to support the municipality and help impacts by COVID-19. This relates to a new Ontario safe employers rebate program providing up to \$1.5 billion to return WSIB surplus funds.

Sale of Land, Buildings, and Equipment

There is a significant favorable forecast on the sale of land, buildings, and equipment based on June 2022 results and sales are expected to further increase by year end. There is uncertainty surrounding these revenues, given that historical amounts are not indicative of future revenues given the uniqueness in assets. The Reserve Policy directs any related surplus to be transferred to the Major Capital Expenditure Reserve.

Business Licences

The 2022 budget included COVID-19 reserve funding of \$20,000 in order to fund losses associated with waiving business licenses. However, these revenues are expected to be on budget due to favourability on short-term rental licences. There is currently a moratorium on the issuance of new licences and the majority of renewals have already paid and renewed for 2022, therefore licence costs are not expected to change for the last two quarters of 2022.

Planning

Development activities in the first half of 2022 have been higher than those of recent years, resulting in higher application fees. Considering results to the end of June in

conjunction with historical trends and anticipated revenue, planning revenues are forecasted to be favourable to budget by \$250,000.

Building Permit Revenues

Second quarter building and plumbing permit fee revenue of \$728,000 remains similar to 2021. As noted in Report No. PDS-40-2022, there was a record high 826 residential permits drawn in the fourth quarter of 2021, with permit values of \$258 million.

As of June 30, permit revenue is 68% of the annual budget. Based on historical trends and revenues collected to the end of June, building permit revenues are expected to generate a favourable variance to budget of \$392,000 for the year. The Reserve Policy directs any building surplus to be transferred to the Building Permit Surplus Reserve.

Other Revenues

There will be a shortfall on court fees earned through the Provincial Offences Act of \$14,000. Based on comments from the Region, the unfavorability is due to reduced charging volumes, limited judicial resources, increased requests for trials and resuming of in person court cases.

Expenses

Wages and Benefits

Wages and benefit expenses are below budget and forecasting to have a net favourable variance of over \$200,000 primarily from staff turnover and vacancies.

Note that as of the end of June 2022, over \$77,000 in wages and benefit costs were incurred in relation to COVID-19. These costs are not separately reported above, as the costs were budgeted. However, it is important to note this figure as the staff time was not spent in the manner originally budgeted.

Transit Contracts

In May 2022, Council approved Report No. [IS-12-2022](#) and a supplementary [memo](#) to increase the On-Demand conventional operating budget and service levels to accommodate increases in ridership. This increase is for an unexpected rise in demand during peak times in order to keep levels of service at 95% on-time performance. Transit forecasts will be reviewed in subsequent variance reports to analyze what portion of the expanded budget is required and excess amounts may remain in the related reserve.

Fuel

Gas prices are historically volatile and have climbed by more than 50% over the prior year, contributing to high inflation. There was much uncertainty of economic events

during 2022 Budget preparation, such as those that led to price increases in gas and is resulting in an unfavorable forecasted variance of \$81,000.

Facilities Maintenance

Slight savings are forecasted in facilities maintenance as a result of the beginning of the year COVID-19 closures. With facilities being closed, savings are occurring related to equipment and supplies.

Library Operations Grant

The library estimates a 2022 surplus of \$68,600. This variance is comprised of savings in wages and benefits due to vacancies and staff turnover. Building maintenance costs have been higher than expected, with snow removal and HVAC repairs. Staff will recommend transferring these savings to capital reserves with the 3rd Quarter Financial Report to redirect spending to future renovations.

Winter Control

Winter control costs are at 82% of the total budget for 2022, which is typically at 47% of budget by the end of June. There is no expected variance at year-end, however, winter events in the last quarter of the year have the potential to impact results.

Other COVID-19 Related Cost Savings

COVID-19 expenditures are \$53,000 as of June 30, 2022. These costs are not separately reported in Table 1 above, but form part of their corresponding classification costs (e.g., health and safety, equipment expenses and materials and supplies).

B) WATER/WASTEWATER OPERATING BUDGET

Water and Wastewater

Water and wastewater revenues reflect actual consumption to approximately the end of June. Water consumption is 4.7% higher than budget and 1.4% less than the same period last year. Wastewater volumes are 1.3% higher than budget and 1.3% less than the same period last year.

Water/wastewater revenues, net of treatment costs, are forecasted to meet budget by year-end. This forecast captures year-to-date results to the end of June and estimated results based on staff expertise and trends for the remainder of the year.

Financial/Staffing and Accessibility (AODA) Implications

Any remaining General Levy or Water/Wastewater budget surplus or deficit at year end will be transferred to/from Town Reserves in accordance with Budget Policy.

Policies Affecting Proposal

By-law No. 124-2019 adopted Council's 2018-2022 Corporate Strategic Plan.

Financial reporting is addressed in Budget Policy By-law No. 127-09, as amended.

By-law No. 93-12, as amended, adopted the Reserve Policy that identifies the targets and strategies to be incorporated into the budget preparation.

Comments from Relevant Departments/Community and Corporate Partners

The Town's financial reporting software allows service managers direct access to monitor their account activity in comparison with budget. The consolidated results for the six months ending June 30, 2022 have been discussed with Senior Management.

Communicating Results

This report will be posted on the "Financial Statements" page of the Town website. This page is found under Governments/Budgets and Finances.

Alternatives

N/a

Conclusion

Staff are monitoring and assessing financial information as it becomes available and as operational changes occur.

The second quarter financial results analyzed in this report provide positive overall projections for year-end results. Staff will continue to monitor costs to mitigate possible year-end operating variances. Capital account balances are addressed in advance of the year end as part of the fall capital variance report.

Attachments

Appendix "1" - Consolidated Statement of Operations as at June 30, 2022

Appendix "2" - Capital variance report as at June 30, 2022

Appendix "1" to Administrative Report No. CS-15-2022

- 1 Consolidated Operating Fund
- 2 Water & Wastewater Fund
- 3 General Revenue Fund
- 4 Taxation
- 5 Payments in Lieu
- 6 General Revenues
- 7 Charitable Gaming Revenues
- 8 Mayor & Council
- 9 Office of the CAO
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- 12 Transit & Crossing Guards
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Consolidated Operating Fund

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
General Levy	30,762,700	30,976,350	213,650	29,462,952	29,358,135
BIA Levies	89,351	90,700	1,349	90,341	90,709
Payments in Lieu of Taxes	276,933	274,471	(2,462)	275,039	278,457
Water/wastewater billings	10,011,645	20,352,134	10,340,489	9,591,873	19,496,501
Local Improvement Charges	120,872	120,901	29	120,872	120,901
Donations	14,628	20,100	5,472	9,334	7,825
Fine Revenue	73,853	330,800	256,947	68,489	212,260
Gaming Revenues	89,291	120,000	30,709	16,272	101,500
Grants	1,006,887	2,086,488	1,079,601	1,471,910	2,448,109
Interest & Penalties	622,655	1,167,000	544,345	547,864	1,024,360
Sale of land, buildings and equipment	567,108	130,000	(437,108)	16,142	120,000
User Fees	2,366,019	3,656,861	1,290,842	1,719,079	2,576,205
Miscellaneous other revenues	17,028	151,393	134,365	(4,481)	110,154
Total Revenue	46,018,970	59,477,198	13,458,228	43,385,686	55,945,116
Expenses					
Wages & Benefits	8,873,197	19,186,953	10,313,756	8,316,652	17,916,005
Materials & Services	5,655,692	13,434,158	7,778,466	4,481,835	13,333,139
Debt Interest Charges	43,577	192,967	149,390	51,200	164,451
Grants	909,304	2,024,257	1,114,953	860,972	1,983,215
Partnership Programs	52,026	156,000	103,974	211,956	276,000
Regional Treatment Costs	6,117,089	12,319,094	6,202,005	5,552,331	11,352,451
Total Expenses	21,650,885	47,313,429	25,662,544	19,474,946	45,025,261
Net before Financing and Transfers	24,368,085	12,163,769	-12,204,316	23,910,740	10,919,855
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	14	3,000	2,986	20	-1
Allocation of Gaming Revenues					
Program Support Charges	1		-1	5	
Total Interdepartmental Transfers	15	3,000	2,985	25	-1
Debt Principal Charges					
Repayment of Debt	629,699	839,382	209,683	617,531	823,620
Total Debt Principal Charges	629,699	839,382	209,683	617,531	823,620
Reserve Transfers					
Transfers from Reserves	-1,091,302	-2,290,068	-1,198,766	-691,200	-3,066,617
Transfers to Reserves	6,473,218	14,076,739	7,603,521	6,129,025	13,570,662
Transfers from Development Charges Res	15,156	-428,983	-444,139	-131,889	-393,808
Transfers to Capital Fund				11,715	
Total Reserve Transfers	5,397,072	11,357,688	5,960,616	5,317,651	10,110,237
NET FINANCING & TRANSFERS	6,026,786	12,200,070	6,173,284	5,935,207	10,933,856
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	-61,252	-36,301	24,951	-35,918	-14,000
tal (SURPLUS)/DEFICIT CARRYFORWARD	-61,252	-36,301	24,951	-35,918	-14,000
DEPARTMENT NET REVENUE/(EXPENS	18,402,551		-18,402,551	18,011,451	-1

Water and Wastewater

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Water/wastewater billings	10,011,645	20,352,134	10,340,489	9,591,873	19,496,501
Local Improvement Charges	120,872	120,901	29	120,872	120,901
Grants		18,000	18,000		175,500
Interest & Penalties	21,941	46,000	24,059	19,897	46,000
User Fees	108,533	205,000	96,467	119,438	174,000
Total Revenue	10,262,991	20,742,035	10,479,044	9,852,080	20,012,902
Expenses					
Wages & Benefits	1,256,920	2,536,859	1,279,939	1,174,986	2,434,789
Materials & Services	326,151	1,130,100	803,949	255,862	1,338,397
Debt Interest Charges	26,706	82,683	55,977	29,841	92,263
Grants	4,038	35,000	30,962	2,269	41,250
Regional Treatment Costs	6,117,089	12,319,094	6,202,005	5,552,331	11,352,451
Total Expenses	7,730,904	16,103,736	8,372,832	7,015,289	15,259,150
Net before Financing and Transfers	2,532,087	4,638,299	2,106,212	2,836,791	4,753,752
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	47,238	365,343	318,105	149,637	355,027
Program Support Charges	293,452	586,903	293,451	259,673	519,345
Total Interdepartmental Transfers	340,690	952,246	611,556	409,310	874,372
Debt Principal Charges					
Repayment of Debt	161,075	267,075	106,000	158,880	264,880
Total Debt Principal Charges	161,075	267,075	106,000	158,880	264,880
Reserve Transfers					
Transfers from Reserves	-161,738	-450,828	-289,090	-70,716	-385,000
Transfers to Reserves	2,078,145	4,156,289	2,078,144	2,129,047	4,293,309
Transfers from Development Charges Res	15,156	-286,483	-301,639	-131,889	-293,808
Total Reserve Transfers	1,931,563	3,418,978	1,487,415	1,926,442	3,614,501
NET FINANCING & TRANSFERS	2,433,328	4,638,299	2,204,971	2,494,632	4,753,753
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	98,759		-98,759	342,159	-1

General Revenue Fund

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022	2022	2022	2021	2021
	YTD Actuals	Budget	Budget	YTD Actuals	YTD Actuals
	June	Year	Remaining	June	December
Revenue					
General Levy	-30,762,700	-30,976,350	213,650	-29,462,952	-29,559,023
BIA Levies	-89,351	-90,700	1,349	-90,341	-90,341
Payments in Lieu of Taxes	-276,933	-274,471	-2,462	-275,039	-275,039
Donations	-14,628	-20,100	5,472	-9,334	-43,307
Fine Revenue	-73,853	-330,800	256,947	-68,489	-431,227
Gaming Revenues	-89,291	-120,000	30,709	-16,272	-89,257
Grants	-1,006,887	-2,068,488	1,061,601	-1,471,910	-3,410,506
Interest & Penalties	-600,714	-1,121,000	520,286	-527,967	-1,045,061
Sale of land, buildings and equipment	-567,108	-130,000	-437,108	-16,142	-91,662
User Fees	-2,257,486	-3,451,861	1,194,375	-1,599,641	-3,933,332
Miscellaneous other revenues	-17,028	-151,393	134,365	4,481	-91,106
Total Revenue	-35,755,979	-38,735,163	2,979,184	-33,533,606	-39,059,861
Expenses					
Wages & Benefits	7,616,277	16,650,094	-9,033,817	7,141,666	15,221,520
Materials & Services	5,329,541	12,304,058	-6,974,517	4,225,973	9,875,638
Debt Interest Charges	16,871	110,284	-93,413	21,359	72,189
Grants	905,266	1,989,257	-1,083,991	858,703	1,589,902
Partnership Programs	52,026	156,000	-103,974	211,956	259,703
Total Expenses	13,919,981	31,209,693	-17,289,712	12,459,657	27,018,952
Net before Financing and Transfers	21,835,998	7,525,470	14,310,528	21,073,949	12,040,909
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	-47,224	-362,343	315,119	-149,617	-365,858
Allocation of Gaming Revenues	0	0	0	0	0
Program Support Charges	-293,451	-586,903	293,452	-259,668	-519,345
Total Interdepartmental Transfers	-340,675	-949,246	608,571	-409,285	-885,203
Debt Principal Charges					
Repayment of Debt	468,624	572,307	-103,683	458,651	558,740
Total Debt Principal Charges	468,624	572,307	-103,683	458,651	558,740
Reserve Transfers					
Transfers from Reserves	-929,564	-1,839,240	909,676	-620,484	-1,118,193
Transfers to Reserves	4,395,073	9,920,450	-5,525,377	3,999,978	13,494,237
Transfers from Development Charges Reserve	0	-142,500	142,500	0	-67,703
Transfers to Capital Fund	0	0	0	11,715	28,188
Total Reserve Transfers	3,465,509	7,938,710	-4,473,201	3,391,209	12,336,529
NET FINANCING & TRANSFERS	3,593,458	7,561,771	-3,968,313	3,440,575	12,010,066
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	-61,252	-36,301	-24,951	-35,918	-35,918
Total (SURPLUS)/DEFICIT CARRYFORWARD	-61,252	-36,301	-24,951	-35,918	-35,918
DEPARTMENT NET REVENUE /(EXPENDITURE)	18,303,792	0	18,303,792	17,669,292	66,761

Taxation

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
General Levy	30,762,700	30,976,350	213,650	29,462,952	29,358,135
Total Revenue	30,762,700	30,976,350	213,650	29,462,952	29,358,135
<i>Expenses</i>					
Net before Financing and Transfers	30,762,700	30,976,350	213,650	29,462,952	29,358,135
FINANCING & TRANSFERS					
Reserve Transfers					
Transfers to Reserves		110,000	110,000		
Total Reserve Transfers		110,000	110,000		
NET FINANCING & TRANSFERS		110,000	110,000		
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	30,762,700	30,866,350	103,650	29,462,952	29,358,135

Payments in Lieu

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Payments in Lieu of Taxes	276,933	274,471	(2,462)	275,039	278,457
Total Revenue	276,933	274,471	(2,462)	275,039	278,457
<i>Expenses</i>					
<i>Net before Financing and Transfers</i>	276,933	274,471	-2,462	275,039	278,457
FINANCING & TRANSFERS					
NET FINANCING & TRANSFERS					
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	276,933	274,471	-2,462	275,039	278,457

General Revenues

Run Date: 02/09/22 11:38 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Fine Revenue	30,638	55,800	25,162	25,635	58,260
Grants	762,900	1,525,800	762,900	1,365,107	1,574,100
Interest & Penalties	600,758	1,135,000	534,242	528,838	984,685
User Fees	151,127	160,911	9,784	119,168	148,825
Miscellaneous other revenues	4,318	82,257	77,939	(5,415)	81,620
Total Revenue	1,549,741	2,959,768	1,410,027	2,033,333	2,847,490
Expenses					
Materials & Services		3,000	3,000	2,000	3,000
Total Expenses		3,000	3,000	2,000	3,000
Net before Financing and Transfers	1,549,741	2,956,768	1,407,027	2,031,333	2,844,490
FINANCING & TRANSFERS					
Reserve Transfers					
Transfers from Reserves		-134,800	-134,800		-407,340
Transfers to Reserves		610,320	610,320		629,640
Transfers to Capital Fund				11,715	
Total Reserve Transfers		475,520	475,520	11,715	222,300
NET FINANCING & TRANSFERS		475,520	475,520	11,715	222,300
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	1,549,741	2,481,248	931,507	2,019,618	2,622,190

Charitable Gaming Revenues

Run Date: 02/09/22 11:38 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Gaming Revenues	89,291	120,000	30,709	16,272	101,500
Total Revenue	89,291	120,000	30,709	16,272	101,500
<i>Expenses</i>					
Net before Financing and Transfers	89,291	120,000	30,709	16,272	101,500
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Allocation of Gaming Revenues	85,000	245,000	160,000		243,000
Total Interdepartmental Transfers	85,000	245,000	160,000		243,000
Reserve Transfers					
Transfers from Reserves		-125,000	-125,000		-141,500
Total Reserve Transfers		-125,000	-125,000		-141,500
NET FINANCING & TRANSFERS	85,000	120,000	35,000		101,500
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSE)	4,291		-4,291	16,272	

Mayor and Council

Run Date: 02/09/22 11:42 AM

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Expenses					
Wages & Benefits	137,598	301,657	164,059	187,713	294,923
Materials & Services	19,367	49,840	30,473	12,841	23,840
Total Expenses	156,965	351,497	194,532	200,554	318,763
Net before Financing and Transfers	-156,965	-351,497	-194,532	-200,554	-318,763
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	51,745	103,489	51,744	49,773	99,545
Total Interdepartmental Transfers	51,745	103,489	51,744	49,773	99,545
Reserve Transfers					
Transfers from Reserves		-15,000	-15,000		
Transfers to Reserves	5,625	11,250	5,625	3,750	7,500
Total Reserve Transfers	5,625	-3,750	-9,375	3,750	7,500
NET FINANCING & TRANSFERS	57,370	99,739	42,369	53,523	107,045
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-214,335	-451,236	-236,901	-254,077	-425,808

Office of the CAO

Run Date: 02/09/22 11:47 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Grants	124,663		(124,663)		
Total Revenue	124,663		(124,663)		
Expenses					
Wages & Benefits	436,768	957,371	520,603	391,396	948,523
Materials & Services	86,216	327,360	241,144	46,017	184,190
Total Expenses	522,984	1,284,731	761,747	437,413	1,132,713
Net before Financing and Transfers	-398,321	-1,284,731	-886,410	-437,413	-1,132,713
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	-267,101	-534,201	-267,100	-263,870	-527,740
Total Interdepartmental Transfers	-267,101	-534,201	-267,100	-263,870	-527,740
Reserve Transfers					
Transfers from Reserves					-10,000
Transfers to Reserves	100,000	200,000	100,000	100,000	200,000
Total Reserve Transfers	100,000	200,000	100,000	100,000	190,000
NET FINANCING & TRANSFERS	-167,101	-334,201	-167,100	-163,870	-337,740
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-231,220	-950,530	-719,310	-273,543	-794,973

Economic Development and Tourism

Run Date: 02/09/22 11:49 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Grants				4,470	
User Fees	220,450	200,000	(20,450)	64,638	40,000
Total Revenue	220,450	200,000	(20,450)	69,108	40,000
Expenses					
Wages & Benefits	166,566	403,798	237,232	154,519	312,267
Materials & Services	52,166	171,561	119,395	31,202	155,435
Grants					
Total Expenses	218,732	575,359	356,627	185,721	467,702
Net before Financing and Transfers	1,718	-375,359	-377,077	-116,613	-427,702
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	35,732	71,464	35,732	40,027	80,054
Total Interdepartmental Transfers	35,732	71,464	35,732	40,027	80,054
Reserve Transfers					
Transfers from Reserves	-38,888	-70,000	-31,112		-37,186
Total Reserve Transfers	-38,888	-70,000	-31,112		-37,186
NET FINANCING & TRANSFERS	-3,156	1,464	4,620	40,027	42,868
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	4,874	-376,823	-381,697	-156,640	-470,570

Community Services

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Donations	7,639	4,100	(3,539)	3,550	1,325
Grants	32,695	34,600	1,905	14,429	84,600
Interest & Penalties	(14)		14		(325)
User Fees	61,012	144,400	83,388	64,322	98,675
Total Revenue	101,332	183,100	81,768	82,301	184,275
Expenses					
Wages & Benefits	851,214	1,838,571	987,357	746,099	1,801,292
Materials & Services	292,582	582,422	289,840	292,211	564,378
Grants	70,000	120,000	50,000		65,000
Partnership Programs	52,026	156,000	103,974	211,956	276,000
Total Expenses	1,265,822	2,696,993	1,431,171	1,250,266	2,706,670
Net before Financing and Transfers	-1,164,490	-2,513,893	-1,349,403	-1,167,965	-2,522,395
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	-464,913	-929,823	-464,910	-446,318	-892,638
Total Interdepartmental Transfers	-464,913	-929,823	-464,910	-446,318	-892,638
Reserve Transfers					
Transfers from Reserves	-50,000	-373,940	-323,940	-125,000	-340,025
Transfers to Reserves	276,962	553,772	276,810	243,611	487,052
Total Reserve Transfers	226,962	179,832	-47,130	118,611	147,027
NET FINANCING & TRANSFERS	-237,951	-749,991	-512,040	-327,707	-745,611
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-926,539	-1,763,902	-837,363	-840,258	-1,776,784

Transit and Crossing Guards

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Grants	185,031	286,701	101,670	146,690	293,379
User Fees	48,477	117,100	68,623	23,622	85,900
Total Revenue	233,508	403,801	170,293	170,312	379,279
Expenses					
Wages & Benefits	103,005	206,242	103,237	91,113	171,644
Materials & Services	567,043	1,521,870	954,827	469,533	1,848,490
Total Expenses	670,048	1,728,112	1,058,064	560,646	2,020,134
Net before Financing and Transfers	-436,540	-1,324,311	-887,771	-390,334	-1,640,855
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	125,689	251,377	125,688	111,306	222,611
Total Interdepartmental Transfers	125,689	251,377	125,688	111,306	222,611
Reserve Transfers					
Transfers from Reserves	-146,000	-151,000	-5,000		-97,920
Transfers to Reserves					
Total Reserve Transfers	-146,000	-151,000	-5,000		-97,920
NET FINANCING & TRANSFERS	-20,311	100,377	120,688	111,306	124,691
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-416,229	-1,424,688	-1,008,459	-501,640	-1,765,546

Corporate Services

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Grants					75,000
Sale of land, buildings and equipment	567,108	130,000	(437,108)	16,142	120,000
User Fees	36,577	98,400	61,823	36,089	89,900
Miscellaneous other revenues		824	824	934	934
Total Revenue	603,685	229,224	(374,461)	53,165	285,834
Expenses					
Wages & Benefits	608,707	1,300,136	691,429	572,795	1,283,430
Materials & Services	281,576	427,749	146,173	184,647	513,285
Total Expenses	890,283	1,727,885	837,602	757,442	1,796,715
Net before Financing and Transfers	-286,598	-1,498,661	-1,212,063	-704,277	-1,510,881
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	-330,369	-660,736	-330,367	-308,549	-617,096
Total Interdepartmental Transfers	-330,369	-660,736	-330,367	-308,549	-617,096
Reserve Transfers					
Transfers from Reserves		-10,000	-10,000		-61,122
Transfers to Reserves	17,127	33,090	15,963	16,543	31,970
Total Reserve Transfers	17,127	23,090	5,963	16,543	-29,152
NET FINANCING & TRANSFERS	-313,242	-637,646	-324,404	-292,006	-646,248
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	26,644	-861,015	-887,659	-412,271	-864,633

Insurance and Risk Management

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CORPORATION OF THE TOWN OF FORT ERIE QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
User Fees	2,287		(2,287)		
Total Revenue	2,287		(2,287)		
Expenses					
Wages & Benefits	21,674	49,979	28,305	16,666	32,578
Materials & Services	929,128	956,447	27,319	778,134	841,256
Total Expenses	950,802	1,006,426	55,624	794,800	873,834
Net before Financing and Transfers	-948,515	-1,006,426	-57,911	-794,800	-873,834
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Program Support Charges	-503,213	-1,006,426	-503,213	-436,917	-873,834
Total Interdepartmental Transfers	-503,213	-1,006,426	-503,213	-436,917	-873,834
Reserve Transfers					
Transfers to Reserves				10,000	20,000
Total Reserve Transfers				10,000	20,000
NET FINANCING & TRANSFERS	-503,213	-1,006,426	-503,213	-426,917	-853,834
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-445,302		445,302	-367,883	-20,000

Fire and Emergency Services

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Donations		500	500	2,044	500
User Fees	12,270	42,500	30,230	29,463	44,000
Total Revenue	12,270	43,000	30,730	31,507	44,500
Expenses					
Wages & Benefits	428,776	1,601,621	1,172,845	434,523	1,511,083
Materials & Services	104,517	449,384	344,867	167,461	406,547
Debt Interest Charges	7,736	65,438	57,702	11,195	17,720
Total Expenses	541,029	2,116,443	1,575,414	613,179	1,935,350
Net before Financing and Transfers	-528,759	-2,073,443	-1,544,684	-581,672	-1,890,850
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	125,287	250,574	125,287	125,211	250,421
Program Support Charges	342,415	684,830	342,415	333,485	666,968
Total Interdepartmental Transfers	467,702	935,404	467,702	458,696	917,389
Debt Principal Charges					
Repayment of Debt	191,823	191,823		187,596	187,596
Total Debt Principal Charges	191,823	191,823		187,596	187,596
Reserve Transfers					
Transfers from Reserves					-5,000
Transfers to Reserves	256,347	512,693	256,346	247,677	495,353
Total Reserve Transfers	256,347	512,693	256,346	247,677	490,353
NET FINANCING & TRANSFERS	915,872	1,639,920	724,048	893,969	1,595,338
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-1,444,631	-3,713,363	-2,268,732	-1,475,641	-3,486,188

Engineering

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Grants	(99,152)	150,870	250,022	(48,205)	176,030
User Fees	60,699	45,000	(15,699)	15,157	43,000
Total Revenue	(38,453)	195,870	234,323	(33,048)	219,030
Expenses					
Wages & Benefits	594,016	965,018	371,002	601,912	944,117
Materials & Services	366,092	1,237,300	871,208	256,637	1,020,124
Debt Interest Charges	9,135	44,846	35,711	10,164	54,468
Total Expenses	969,243	2,247,164	1,277,921	868,713	2,018,709
Net before Financing and Transfers	-1,007,696	-2,051,294	-1,043,598	-901,761	-1,799,679
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	17,795	35,590	17,795	17,289	34,577
Program Support Charges	192,917	385,834	192,917	153,521	307,041
Total Interdepartmental Transfers	210,712	421,424	210,712	170,810	341,618
Debt Principal Charges					
Repayment of Debt	276,801	380,484	103,683	271,055	371,144
Total Debt Principal Charges	276,801	380,484	103,683	271,055	371,144
Reserve Transfers					
Transfers from Reserves	-39,975	-422,500	-382,525	-7,534	-267,824
Transfers to Reserves	2,749,918	5,554,655	2,804,737	2,719,967	5,439,932
Transfers from Development Charges Res					-10,000
Total Reserve Transfers	2,709,943	5,132,155	2,422,212	2,712,433	5,162,108
NET FINANCING & TRANSFERS	3,197,456	5,934,063	2,736,607	3,154,298	5,874,870
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-4,205,152	-7,985,357	-3,780,205	-4,056,059	-7,674,549

Roads and Fleet

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
User Fees	49,856	93,500	43,644	45,353	103,000
Total Revenue	49,856	93,500	43,644	45,353	103,000
Expenses					
Wages & Benefits	1,264,433	2,571,813	1,307,380	1,217,671	2,506,987
Materials & Services	1,246,434	2,835,585	1,589,151	889,975	2,619,905
Total Expenses	2,510,867	5,407,398	2,896,531	2,107,646	5,126,892
Net before Financing and Transfers	-2,461,011	-5,313,898	-2,852,887	-2,062,293	-5,023,892
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	-379,223	-1,026,334	-647,111	-477,700	-1,010,972
Program Support Charges	320,374	640,748	320,374	315,075	630,147
Total Interdepartmental Transfers	-58,849	-385,586	-326,737	-162,625	-380,825
Reserve Transfers					
Transfers from Reserves	-558,182	-26,000	532,182	-341,431	-31,000
Transfers to Reserves	223,823	447,629	223,806	212,442	424,869
Total Reserve Transfers	-334,359	421,629	755,988	-128,989	393,869
NET FINANCING & TRANSFERS	-393,208	36,043	429,251	-291,614	13,044
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-2,067,803	-5,349,941	-3,282,138	-1,770,679	-5,036,936

Parks and Facilities

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Donations	2,500		(2,500)	2,500	
Fine Revenue	10,970	200,000	189,030	8,914	115,000
Interest & Penalties	(30)	(14,000)	(13,970)	(871)	(6,000)
User Fees	411,513	897,950	486,437	170,291	444,700
Total Revenue	424,953	1,083,950	658,997	180,834	553,700
Expenses					
Wages & Benefits	1,421,381	3,229,155	1,807,774	1,354,780	2,934,168
Materials & Services	1,221,739	2,661,134	1,439,395	956,691	2,600,792
Grants	1,969	37,850	35,881		48,500
Total Expenses	2,645,089	5,928,139	3,283,050	2,311,471	5,583,460
Net before Financing and Transfers	-2,220,136	-4,844,189	-2,624,053	-2,130,637	-5,029,760
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	169,454	338,902	169,448	166,360	332,503
Program Support Charges	-104,901	-209,805	-104,904	-110,860	-221,719
Total Interdepartmental Transfers	64,553	129,097	64,544	55,500	110,784
Reserve Transfers					
Transfers from Reserves	-96,519	-346,500	-249,981	-96,519	-785,700
Transfers to Reserves	765,271	1,637,041	871,770	445,988	1,541,037
Total Reserve Transfers	668,752	1,290,541	621,789	349,469	755,337
NET FINANCING & TRANSFERS	733,305	1,419,638	686,333	404,969	866,121
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-2,953,441	-6,263,827	-3,310,386	-2,535,606	-5,895,881

Planning and Development Services

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Fine Revenue	32,245	75,000	42,755	33,940	39,000
Grants		40,000	40,000	(10,581)	40,000
User Fees	1,203,218	1,640,100	436,882	1,031,538	1,292,205
Total Revenue	1,235,463	1,755,100	519,637	1,054,897	1,371,205
Expenses					
Wages & Benefits	1,510,694	3,088,137	1,577,443	1,304,693	2,606,497
Materials & Services	131,223	781,126	649,903	122,930	989,366
Grants		174,988	174,988	24,773	172,402
Total Expenses	1,641,917	4,044,251	2,402,334	1,452,396	3,768,265
Net before Financing and Transfers	-406,454	-2,289,151	-1,882,697	-397,499	-2,397,060
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Fleet Related Charges	19,463	38,925	19,462	19,223	38,443
Program Support Charges	257,222	514,443	257,221	258,518	517,035
Total Interdepartmental Transfers	276,685	553,368	276,683	277,741	555,478
Reserve Transfers					
Transfers from Reserves		-164,500	-164,500	-50,000	-497,000
Transfers to Reserves		250,000	250,000		
Transfers from Development Charges Res		-112,500	-112,500		-45,000
Total Reserve Transfers		-27,000	-27,000	-50,000	-542,000
NET FINANCING & TRANSFERS	276,685	526,368	249,683	227,741	13,478
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE/(EXPENSES)	-683,139	-2,815,519	-2,132,380	-625,240	-2,410,538

Business Improvement Areas

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
BIA Levies	89,351	90,700	1,349	90,341	90,709
Donations	4,239	15,500	11,261		6,000
Grants	750	21,417	20,667		20,400
Miscellaneous other revenues	12,710	68,312	55,602		27,600
Total Revenue	107,050	195,929	88,879	90,341	144,709
Expenses					
Materials & Services	25,698	232,230	206,532	14,546	158,709
Total Expenses	25,698	232,230	206,532	14,546	158,709
Net before Financing and Transfers	81,352	-36,301	-117,653	75,795	-14,000
FINANCING & TRANSFERS					
NET FINANCING & TRANSFERS					
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	-54,557	-36,301	18,256	-29,218	-14,000
Net (SURPLUS)/DEFICIT CARRYFORWARD	-54,557	-36,301	18,256	-29,218	-14,000
DEPARTMENT NET REVENUE/(EXPENSES)	135,909		-135,909	105,013	

Boards and Committees

Run Date: 02/09/22 11:56 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2022 YTD Actuals June	2022 Budget	2022 Budget Remaining	2021 YTD Actuals June	2021 Budget December
Revenue					
Donations	250		(250)	1,240	
Grants		9,100	9,100		9,100
User Fees		12,000	12,000		12,000
Total Revenue	250	21,100	20,850	1,240	21,100
Expenses					
Wages & Benefits	71,445	136,596	65,151	67,786	133,707
Materials & Services	5,760	67,050	61,290	1,148	65,425
Grants	833,297	1,656,419	823,122	833,930	1,656,063
Total Expenses	910,502	1,860,065	949,563	902,864	1,855,195
Net before Financing and Transfers	-910,252	-1,838,965	-928,713	-901,624	-1,834,095
FINANCING & TRANSFERS					
Interdepartmental Transfers					
Allocation of Gaming Revenues	-85,000	-245,000	-160,000		-243,000
Program Support Charges	50,952	101,903	50,951	45,141	90,281
Total Interdepartmental Transfers	-34,048	-143,097	-109,049	45,141	-152,719
Reserve Transfers					
Transfers from Development Charges Res		-30,000	-30,000		-45,000
Total Reserve Transfers		-30,000	-30,000		-45,000
NET FINANCING & TRANSFERS	-34,048	-173,097	-139,049	45,141	-197,719
(SURPLUS)/DEFICIT CARRYFORWARD					
General (surplus) deficit	-6,695		6,695	-6,700	
tal (SURPLUS)/DEFICIT CARRYFORWARD	-6,695		6,695	-6,700	
DEPARTMENT NET REVENUE/(EXPENSES)	-869,509	-1,665,868	-796,359	-940,065	-1,636,376

Capital Variance Report

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
OPEN JOBS							
CORPORATE & COMMUNITY SERVICES							
AVCM17 Audio and Video for Room 1	20,000	11,624		11,624	8,376	41.88%	
CABS14 Repair Caboose	175,000				175,000	100.00%	Project started. Have not been invoiced yet.
COPY22 2022 Photocopier Replacement	16,000				16,000	100.00%	Not required. Reduce use in smaller photocopiers during pandemic.
EOCB21 EOC technology setup and backup system	200,000	183,982	13,745	197,727	2,273	1.14%	Completion in Fall 2022.
FIMM21 Folder/Inserter and Mail Machine	32,000				32,000	100.00%	The replacement of this equipment has not been an immediate priority as the functionality of the equipment is stable and with little to no need for additional maintenance.
IMIS22 IT Computer Hardware	78,500		37,981	37,981	40,519	51.62%	
PHON22 Phone Replacement	17,000				17,000	100.00%	Awaiting new Pixel Cell Phone release. Usually Sept/Oct.
RMTE21 Corporate Remote Access Infrastructure	55,000	10,736	2,939	13,675	41,325	75.14%	
SERV22 Server & Core Infrastructure Replacement	16,000		3,387	3,387	12,613	78.83%	
UPSS19 Battery Backup Replacement	12,000	8,676		8,676	3,324	27.70%	
WEBS19 Web Site Revamp	80,000				80,000	100.00%	Contract Signed. Project starting. Have not been invoiced yet.
WINF22 WinFuel Upgrade	10,000				10,000	100.00%	On hold, pending connectivity assurance with Rogers.
Total CORPORATE & COMMUNITY SERVICES	711,500	215,018	58,052	273,070	438,430	61.62%	
PLANNING & DEVELOPMENT SERVICES							
ACCE22 Park Accessibility Improvements	35,000				35,000	100.00%	Mobi Mat quotation received, order pending
ACQU22 Parkland Acquisition Shagbark	900,000				900,000	100.00%	Acquisition approved by Council, in progress
ALBT21 Albert Street Park Renovation	1,183,840	585,667	46,846	632,513	551,327	46.57%	Substantially Complete
BACK22 Backstop Replacements	112,000		1,163	1,163	110,837	98.96%	In progress
BBST22 Bay Beach Storm Repairs	125,000				125,000	100.00%	Tender to occur in Sept 22

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
BOWN20 Bowen Road Park Playground Replacement	100,000				100,000	100.00%	RFP in progress
COAL21 COAL DOCKS Park Master Plan	100,000				100,000	100.00%	Pending staff availability
CRYS20 Crystal Ridge Park Improvements Phase 3	250,000	53,683	18,659	72,342	177,658	71.06%	Substantially Complete
CRYS21 Crystal Ridge Park Improvements	978,667	864,004	17,309	881,313	97,354	9.95%	Substantially Complete
DOUG20 Douglas Park Revitalization	200,000				200,000	100.00%	In progress
ENHA20 Neighbourhood Park Enhancements	40,000	52,775	493	53,268	(13,268)	(33.17%)	Complete, can be capitalized. Unbudgeted donations
ENHA21 Neighbourhood Park Enhancements	40,000				40,000	100.00%	In progress, dependant of Memorial Bench applications
ENHA22 Neighbourhood Park Enhancements	40,000				40,000	100.00%	In progress, dependant of Memorial Bench applications
FERN21 Ferndale Park Playground Replacement	150,000				150,000	100.00%	RFP in progress
FRCR20 Friendship Trail Crossing Improvements	100,000	4,681	431	5,112	94,888	94.89%	
FRND19 Friendship Trail Asphalt Replacement	200,000	561		561	199,439	99.72%	Delayed due to staffing vacancies
FRND20 Friendship Trail Asphalt Replacement	150,000	202		202	149,798	99.87%	
HHHP22 History Happened Here Pilot Program	15,000				15,000	100.00%	Low Priority, defer to 2023
OAKE23 Oakes Park Ball Diamond Improvements	250,000				250,000	100.00%	Q4 start date or early 2023
PLND23 Ridgeway North Park Land Acquisition	150,000				150,000	100.00%	Pending Development process
PPLS21 Planning, Permitting and Licensing System	389,000				389,000	100.00%	Awarded and in progress
RBAT14 Ridgeway Battlefield Park Improvements	50,000	14,603		14,603	35,397	70.79%	
RDGW21 Ridgeway Lions Field Playground Replacement	150,000				150,000	100.00%	RFP in progress
SCLP99 Freedom Park Sculpture		13,550		13,550	(13,550)	#DIV/0!	
SPEA20 Spears Road Subdivision New Park	307,500	234,545	13,548	248,093	59,407	19.32%	Substantially Complete
SPSP22 Sugarbowl Park Splashpad	1,625,000		19,325	19,325	1,605,675	98.81%	In progress, tender Sept 9 22
SUGR23 Sugarbowl Park Playground Replacement	250,000	597		597	249,403	99.76%	RFP in progress
WATR19 Waterfront Road Allowance Barriers	25,000	7,816	4,477	12,293	12,707	50.83%	
WFAC19 Waterfront Universal Access Improvements	50,000	33,897		33,897	16,103	32.21%	
WFPM21 Waterfront Property Line Markers	50,000	16,523		16,523	33,477	66.95%	
WFSG18 Waterfront Parks and Windows Signage	30,000	13,169		13,169	16,831	56.10%	
Total PLANNING & DEVELOPMENT SERVICES	8,046,007	1,896,273	122,251	2,018,524	6,027,483	74.91%	
FIRE & EMERGENCY SERVICES							
BKGR22 Bunker Gear Replacement	50,000		41,434	41,434	8,566	17.13%	
FSTN19 Fire Station #4	6,565,000	4,759,116	1,730,397	6,489,513	75,487	1.15%	Complete, can be capitalized.
RECR22 Recruit PPE	40,000		15,044	15,044	24,956	62.39%	

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
Total FIRE & EMERGENCY SERVICES	6,655,000	4,759,116	1,786,875	6,545,991	109,009	1.64%	
INFRASTRUCTURE SERVICES							
ARTH20 Arthur Street Upgrade - G3	1,357,025				1,357,025	100.00%	Payment request recently received from the Developer and submitted by DC for payment
ASTP20 Point Abino Rd S. Storm PS	250,000	43,143		43,143	206,857	82.74%	Condition assessment still in progress
B01922 Building/Bylaw Inspection Vehicle	50,000				50,000	100.00%	Tendered and reports going to Council in September.
BAKR18 Baker Road Upgrade - D3	277,860	205,340		205,340	72,520	26.10%	Project in construction
BAYD24 Bay Beach Municipal Drain	230,000	974		974	229,026	99.58%	On going Engineers Report
BBPL22 Bay Beach Parking Lot Asphalt	100,000				100,000	100.00%	Contracted, scheduled for September
BCSB10 Beaver Creek South Branch Petition	654,668	259,425	11,769	271,194	383,474	58.58%	Construction in progress.
BCSI17 Bertie St & Concession Rd Signal Rebuild	200,000	811		811	199,189	99.59%	Work in progress, Region to invoice the Town when complete.
BCTW17 Black Creek Trenchless Watermain Rehabilit	50,000	20,835		20,835	29,165	58.33%	
BOWW19 Bowen Road Watermain Replacement	677,000	2,714		2,714	674,286	99.60%	Project on Hold , survey, design to follow
BOYE15 Boyer Municipal Drain	60,000	95		95	59,905	99.84%	
BRGB22 Bridge & Culvert Replacement	765,000		2,285	2,285	762,715	99.70%	Design and tender in progress
BRID18 Bridgeburg District Streetscape Improvement	4,281,100	137,114	17,191	154,305	4,126,795	96.40%	Construction in progress.
BRIG16 2016 Bridge & Culvert Replacement	1,610,000	600,557	69,609	670,166	939,834	58.37%	EA work ongoing for structure S047B
BRIG23 2023 Bridge & Culvert Replacement	160,000		962	962	159,038	99.40%	Design in progress
BURB15 Burbank Terrace Watermain Replacement	237,000	21,609	8,325	29,934	207,066	87.37%	Design 30% complete, construction 2023
BURL20 Burleigh Rd Development		63,855	6,966	70,821	(70,821)	#DIV/0!	Partial close on CS-06-2022 report. Open for sidewalks which are in progress.
BVRC09 Beaver Creek Municipal Drain	1,466,000	1,353,633		1,353,633	112,367	7.66%	On going Engineers Report
CADS16 2016 Cemetery Management Software	35,000	34,058		34,058	942	2.69%	Complete, can be capitalized.
CGCN21 2021 Greenwood Cemetery New Columbarium	80,000	48,201		48,201	31,799	39.75%	
CLRA21 Centennial Library Asphalt Replacement	75,000				75,000	100.00%	Contracted, scheduled for September
CMCP22 McAfee Cemetery New Columbarium Purchase	75,000				75,000	100.00%	Scheduled for ordering in 2022
CMCR21 McAfee Cemetery Columbarium Replacement	75,000				75,000	100.00%	Scheduled for ordering in 2022
CRCL20 Crystal Ridge Community Centre Fire and Life	25,000	1,880	753	2,633	22,367	89.47%	

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
CRLC19 Crystal Ridge Library Interlock Paver Replacement	25,000				25,000	100.00%	Complete, awaiting invoice
CRPL22 Crystal Ridge Rink Pad Lighting Replacement	30,000				30,000	100.00%	Not yet started
CRRC27 Crystal Ridge Roof Replacement	885,000		6,525	6,525	878,475	99.26%	Engineering services in progress
DOMI21 Dominion Road Reconstruction - Regional Project	160,000				160,000	100.00%	Regional Project - No invoice yet.
DRTS17 Dominion Rd Trenchless Sanitary Sewer Rehabilitation	150,000	1,106	190	1,296	148,704	99.14%	
EBCH19 Erie Beach Area Storm Drainage - L3	53,580				53,580	100.00%	RFP for design will go out 2023.
EJFB22 EJ Freeland Centre Building Envelope Repairs	300,000				300,000	100.00%	Not yet started
EJFF21 EJ Freeland Centre Flat Roof Replacement	805,000	153,894	271,780	425,674	379,326	47.12%	Construction in progress
EJFH21 EJ Freeland Centre HVAC Replacement	575,000	108,143	133,862	242,005	332,995	57.91%	Construction in progress
EJFL22 EJFCC Pool Lift	13,270				13,270	100.00%	Complete, awaiting invoice
EJFP22 EJ Freeland Centre Pool Repairs	365,000				365,000	100.00%	Not yet started
ELMS19 Elm Street Watermain - Ridge Rd N to Park	150,000		6,054	6,054	143,946	95.96%	
ERIE20 Erie Road Development		240,886	62,817	303,703	(303,703)	#DIV/0!	Partial close on Report No. CS-06-2022. Open for sidewalks which are in progress.
FRCD11 Frenchman's Creek Municipal Drain	65,000	7,007		7,007	57,993	89.22%	
FRPX21 Friendship Trail Pedestrian Crossing (Ridge Road)	235,000	137,180		137,180	97,820	41.63%	Region has only submitted progress payment #1. Email reminder sent for final bill.
FSFD20 Fire Station #5 Decontamination Showers	115,000				115,000	100.00%	Design in progress
FSTD20 Fire Station #3 Decontamination Showers	75,000				75,000	100.00%	Design in progress
FSVM22 Fire Station #5 Mechanical Replacement	45,000	15,170	3,892	19,062	25,938	57.64%	
GCAR20 Gibson Centre Asphalt Replacement	100,000				100,000	100.00%	Contracted, scheduled for September
GCEB25 Gibson Centre Expansion	90,000				90,000	100.00%	Not yet started
GLEDO4 Glenny Municipal Drain	550,000	46,359		46,359	503,641	91.57%	Design in final stages. Construction to be tendered in 2023
GRRP21 Guide Rail Replacement	75,000	7,946	46,635	54,581	20,419	27.23%	Complete, can be capitalized.
GRRP22 Guide Rail Replacement	75,000				75,000	100.00%	To be tendered in September
HAGY14 Hagey Ave Road Extension	1,268,450	25,384	52	25,436	1,243,014	97.99%	EA work ongoing, land purchase completed.
HIWM19 High Street Watermain Replacement	702,000	46,750	361,211	407,961	294,039	41.89%	Complete, can be capitalized.
HOUC18 Houck Cres Road Reconstruction	30,000	2,127		2,127	27,873	92.91%	
HOUS10 House Road Drainage Petition	233,000	24,626		24,626	208,374	89.43%	On going Engineers Report

Capital Variance Report

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
IDYL20 Idylewylde Sanitary Sewer	3,835,000	111,841	26,079	137,920	3,697,080	96.40%	Design 60% complete, construct / complete Dec 2022
KEEL21 Keelsville Drain	60,000				60,000	100.00%	Requires updated Engineer's Report.
KNGD19 King Street Upgrade - G6	112,695				112,695	100.00%	Engineering to design. No progress yet.
LAKE07 Lakeside Road Watermain Replacement	4,685,380	4,240,491	177,432	4,417,923	267,457	5.71%	Deficiency maintainace period. To be capitalized.
LIND20 Lindbergh Dr Watermain & Sanitary Sewer Re	2,548,000	7,747	19,517	27,264	2,520,736	98.93%	Design 30% complete, construction 2023
LPBR21 Leisureplex Structural Repairs	25,000				25,000	100.00%	Not yet started
LPEL20 Leisureplex Exterior Lighting Upgrades	45,000				45,000	100.00%	Not yet started
LPJD21 Leisureplex Jaycee Dome Replacement	440,000	93,852	80,641	174,493	265,507	60.34%	Complete, can be capitalized.
LPKD22 Leisureplex Kinsmen Dome Replacement	770,000	269,778	239,022	508,800	261,200	33.92%	Complete, can be capitalized.
MACE18 McAfee Cemetery Expansion	200,000	144,591		144,591	55,409	27.70%	Construction in progress. Complete in late 2023
MAND04 Mann Municipal Drain	1,192,000	60,771	24,313	85,084	1,106,916	92.86%	On going Engineers Report
MCCR11 Municipal Campus Concrete Repairs	25,000	4,468		4,468	20,532	82.13%	
MILR11 Miller Municipal Drain	180,000	79,660		79,660	100,340	55.74%	
NIGH20 Nigh Road Upgrade - R1	2,345,900				2,345,900	100.00%	Developer not yet ready to move forward.
NSST17 Nigh Road Sewershed Trenchless Rehabilitati	1,195,000	431,676	750	432,426	762,574	63.81%	Ph 1 construction in maintenance. Laterals and MH Rehab design works approx. 30% complete.
NSST19 Nigh Road Sewershed Trenchless Rehabilitati	400,000				400,000	100.00%	Design has not progressed; COVID limits in house inspections. Construction start unknown at this time. Engineering will be following up with Region regarding extending CSO.
NSST20 Nigh Rd Sewershed Trenchless Rehabilitation	400,000				400,000	100.00%	Design has not progressed; COVID limits in house inspections. Construction start unknown at this time. Engineering will be following up with Region regarding extending CSO.
OTRX17 Ott Road At Grade Rail Crossing	415,000	127,664	8,522	136,186	278,814	67.18%	Design in progress
OTTR21 Ott Road Upgrade - S5 - Tracks to West Main	58,260	2,556	631	3,187	55,073	94.53%	Design 15% complete.
OTTW24 Ott Road Watermain Replacement	64,000	1,930	1,044	2,974	61,026	95.35%	Design 15% complete.

Capital Variance Report

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
OUTD04 Outlet Municipal Drain	388,000	70,628		70,628	317,372	81.80%	On going Engineers Report
P14422 2022 Parks Pickup Truck w/ Plow	46,000				46,000	100.00%	Tendered and reports going to Council in September.
PABD12 Point Abino Municipal Drain	93,750	6,239		6,239	87,511	93.35%	
PARR20 Pt. Abino Road South Reinstatement of the S	839,210	3,417	26,616	30,033	809,177	96.42%	In design 60%, tender early 2023 and construct in 2023
PPFC25 Prospect Point Road Upgrade - R6c	825,200	18,380	4,653	23,033	802,167	97.21%	Design 70% complete. Tender advertising estimated late Fall 2022
PPSR19 Prospect Point Road - Friendship Trail to High	485,600	41,597	7,107	48,704	436,896	89.97%	Design 70% complete. Tender advertising estimated late Fall 2022
PRPT12 Prospect Point Road - Dominion to Cutler	395,000	256,276		256,276	138,724	35.12%	Top asphalt and driveways incomplete. No schedule from developer to complete.
R13322 2022 Roads Pickup Truck	46,000				46,000	100.00%	Tendered and reports going to Council in September.
R43421 2021 Roads Dump/Plow Truck	258,000				258,000	100.00%	Tendered and reports going to Council in September.
R43522 2022 Roads Tandem Dump/Plow	300,000				300,000	100.00%	Tendered and reports going to Council in September.
R52021 Roads Backhoe	170,000	138,822	1,279	140,101	29,899	17.59%	Waiting for attachment
RCON23 2023 Road Reconstruction Program	20,000				20,000	100.00%	Project on Hold , survey, design to follow
ROYL19 Royal York Reconstruction - Developer Cost-S	55,000				55,000	100.00%	Developer not yet ready to move forward.
RRNI22 Ridge Road North Intersection Improvements	120,000				120,000	100.00%	Region doing the work and to invoice the Town when complete.
RRSI21 Bertie & Concession Signal Rebuild	280,000				280,000	100.00%	Region doing the work and to invoice the Town when complete.
RRXG20 Railroad Crossing Gates	100,000	10,022	14,231	24,253	75,747	75.75%	
RSFN15 Regulatory and Advisory Road Signage	50,000	30,097	8,981	39,078	10,922	21.84%	
RSRF22 2022 Road Resurfacing Program	2,285,000		14,246	14,246	2,270,754	99.38%	Construction in progress 70% completed. Completion date estimated Oct 2022.
RWAL23 Farr Avenue Retaining Wall	75,000				75,000	100.00%	RFP pending
SCHD04 Schill Municipal Drain	255,000	2,001		2,001	252,999	99.22%	Construction complete. Port Colborne was the lead and has billed Tofe. By-law No. 95-2022

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
SCHO21 Schooley Road Storm Sewer & Outlet - CB1b	688,925				688,925	100.00%	Payment request recently received from the Developer. Planning is processing and will submit for payment before end of Q3
SCHR21 Schooley Road Upgrade - CB1a	254,660				254,660	100.00%	Payment request recently received from the Developer. Planning is processing and will submit for payment before end of Q3.
SIDE22 2022 Sidewalk Repair Program	365,000		89,456	89,456	275,544	75.49%	Construction in progress 85% completed. Completion date estimated Oct 2022.
SILI22 Sunset Industrial Lands	100,000				100,000	100.00%	Project was assigned to Engineering Manager, pending staff availability.
SRFC21 Shirley Road Flooding	260,000	15,568	3,161	18,729	241,271	92.80%	Construction in progress
SSFM20 Sanitary Sewer Flow Monitors	60,000	5		5	59,995	99.99%	PO issued waiting for invoicing
STBL09 Stevensville-Black Creek Petition	56,000	40,494		40,494	15,506	27.69%	
STRM22 2022 Storm Sewer Repairs - Various Locations	300,000				300,000	100.00%	To be tendered in Sept./Oct.
TBAY19 Thunder Bay Road Upgrade - Burleigh to Prosper	279,960				279,960	100.00%	Engineering Dept to design. No progress yet.
TBTR19 Thunder Bay Trenchless Sewer Rehabilitation	820,000	58,884	6,216	65,100	754,900	92.06%	Design approx. 95% complete.
TCLU22 Tennis Club Lighting Upgrade	40,000				40,000	100.00%	Not yet started
THFR22 Town Hall Foundation Repair	30,000				30,000	100.00%	Not yet started
THHA21 Town Hall Heat and Air	40,000	29,962		29,962	10,038	25.10%	
THRA20 Town Hall Renovation	240,000	158,005	1,378	159,383	80,617	33.59%	Complete, can be capitalized.
THRB21 Town Hall Renovation Building Department	35,000		19,701	19,701	15,299	43.71%	Complete, can be capitalized.
TRSA21 2021 Trenchless Repairs	1,900,000	810		810	1,899,190	99.96%	RFP pending
TRSA22 2022 Trenchless Repairs	230,000				230,000	100.00%	RFP pending
U11322 2022 Utilites Pickup Truck	37,000				37,000	100.00%	Tendered and reports going to Council in September.
WAYF17 Wayfinding Phase 2 & 3	270,000	286,958	197	287,155	(17,155)	(6.35%)	Complete, can be capitalized.
WAYF20 Wayfinding Signage Roads	150,000				150,000	100.00%	Tender being issued Sept
WAYF21 Wayfinding Signage Friendship Trail	150,000				150,000	100.00%	Contract prepared
WBOG19 Waverly Beach Oil-Grit Separator Study	25,000				25,000	100.00%	Close, project cancelled at Director level
WBTR22 Waverly Beach Trail Reconstruction	3,000,000		16,421	16,421	2,983,579	99.45%	Design in progress
WBWD19 Waverly Beach Water Dynamics Study	50,000	24,131		24,131	25,869	51.74%	

Capital Variance Report

As of June 30, 2022	Cumulative	Prior	2022	Cumulative	Budget	%	Explanation for projects with
Printed August 24, 2022	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
WDWS22 Infrastructure Leak Detection - Hydrants	45,000		21,909	21,909	23,091	51.31%	PO issued waiting for invoicing 50% paid to date
WEST24 West Main Street Storm Sewer Replacement	199,155	1,891	1,134	3,025	196,130	98.48%	Design 15% complete.
WILD21 Wildwood Avenue Drainage Improvements	49,327	12,389	14,407	26,796	22,531	45.68%	Design 90%, Ready for tender construct / complete 2023.
WINT20 Wintemute Street Trenchless Rehabilitation	500,000	228,042		228,042	271,958	54.39%	Design has not progressed for phase 2; COVID limits in house inspections. Construction start unknown at this time.
WMET20 2020 Water Meter Replacement Program	350,000	419,412	36,062	455,474	(105,474)	(30.14%)	Complete, can be capitalized. Meter sales greater than budget.
WMET21 2021 Water Meter Replacement Program	50,000	391	93,106	93,497	(43,497)	(86.99%)	Complete, can be capitalized. Meter sales greater than budget.
WMET22 2022 Water Meter Replacement Program	50,000		38,013	38,013	11,987	23.97%	
WOMS21 Maintenance Work Order Management Sys	786,000	2,750	895	3,645	782,355	99.54%	Project in progress.
WVPU19 Workplace Violence Prevention Upgrades	25,000	1,832	2,048	3,880	21,120	84.48%	
YONG19 Young Hopf Wagner Municipal Drain	10,000				10,000	100.00%	Port Colborne lead municipality.
Total INFRASTRUCTURE SERVICES	57,489,975	11,046,850	2,010,046	13,056,896	44,433,079	77.29%	
DEVELOPER DEPOSITS							
HILL07 Hill Estates Subdivision		165,295		165,295	(165,295)	#DIV/0!	
Total DEVELOPER DEPOSITS		165,295		165,295	(165,295)	#DIV/0!	
Total OPEN JOBS	72,902,482	18,082,552	3,977,224	22,059,776	50,842,706	69.74%	