



## Corporate Services

<b>Prepared for</b>	Council-in-Committee	<b>Report No.</b>	CS-14-2021
<b>Agenda Date</b>	December 6, 2021	<b>File No.</b>	231005

<b>Subject</b>
<b>2021 3<sup>rd</sup> QUARTER FINANCIAL REPORT</b>

<b>Recommendations</b>
<b>THAT</b> Council receives Report No. CS-14-2021 regarding the 2021 3 <sup>rd</sup> Quarter Financial Report, including COVID-19 financial impacts, for information purposes, and further
<b>THAT</b> Council directs staff to transfer \$120,000 of Fort Erie Public Library grant savings to the General Levy Rate Stabilization Reserve, and further
<b>THAT</b> Council directs staff to transfer \$46,200 from the engineering transportation grants to the Road Refurbishing Reserve.

<b>Relation to Council's 2018-2022 Corporate Strategic Plan</b>
N/A

<b>List of Stakeholders</b>
Mayor and Council Fort Erie Ratepayers

Prepared by:	Submitted by:	Approved by:
<i>Original signed</i>	<i>Original signed</i>	<i>Original signed</i>
Karlee Griffin, CPA, CA Manager, Accounting Services	Jonathan Janzen, CPA, CA Director, Corporate Services	Tom Kuchyt, CET Chief Administrative Officer









Note that winter events in the last quarter of the year have the potential to impact the expected favourability.

Note that as of the end of October 2021, over \$188,000 in Wages and Benefit costs were incurred in relation to COVID-19. These costs are not separately reported above, as the costs were budgeted, however, it is important to note this figure, as the staff time was not spent in the manner originally budgeted. These costs primarily relate to the cost of resources unavailable to work due to shift modifications or redeployed from their main work functions. Further, the Town has not reported the cost of lost productivity (ie delays in projects and impacts to service levels) due to staff prioritizing COVID-19 related tasks, as the report is based on direct budget impacts only.

### Utilities

The 2021 budget included COVID-19 utility expense reductions of \$102,000 as a result of expected closures and service hour reductions for facilities. Actual savings are expected to be inline with this amount.

### Transit Contracts

Transit contracts are favourable to budget by \$114,700 due to a reduction in service hours as a result of COVID-19. Further, the Town transitioned to an On-Demand service model in October 2021, which is expected to result in savings of \$65,500.

### Facilities Maintenance

Savings are expected in facilities maintenance as a result of COVID-19 closures. With facilities being closed, supplies are down, equipment run-time, and so forth which is driving the expected savings.

### COVID-19 Costs

The 2021 budget included COVID-19 costs of \$176,000 primarily related to Materials and Supplies and Building Maintenance. It is expected that actual costs will be inline with this amount, but as previously mentioned, this funding will not be transferred as favourability in other areas will offset this amount.

### Library Operations Grant

Library branch closures have resulted in lower costs with the largest savings being in Wages and Benefits due to vacancies in some non-essential positions. The Board has discussed sharing these cost savings with the Town by reducing the 2021 grant for a similar amount. Staff recommend transferring \$120,000 of these savings to the General Levy Rate Stabilization Reserve to be considered during future budget processes.

### Other COVID-19 Related Cost Savings

Cost savings are expected in training and development, meetings, travel, and events and programs as a direct result of COVID-19 and have not been reflected in Table 1.

## COVID-19 Grants

Please refer to Report No. [CS-22-2021](#) for information on funding committed from the Province of Ontario under Safe Restart Agreement Phase 2 and 2021 Provincial COVID-19 Recovery Funding for Municipalities. Funding from these programs totals \$965,113 that was not included in the 2021 operating budget.

## **B) WATER/WASTEWATER OPERATING BUDGET**

Approximately 68% of the Town's water customers are residential and have seen higher volumes as compared to the same time period in 2019, with more customers being at home during the pandemic, although slightly lower than in 2020. Commercial properties have seen higher volumes as compared to both 2020 and 2019 and represent about 11% of the customer base. This has been partially offset by Industrial, Institutional, and Seasonal customers who have had lower volumes as compared to 2019 and represent about 13% of the customer base. Trends for these categories are generally inline with 2020.

It is not possible to accurately measure the COVID-19 impact separately from seasonal impacts.

### Water and Wastewater

Water and wastewater revenues reflect actual consumption to approximately the middle of September. Water consumption is 0.7% higher than budget and 0.1% lower than the same period last year. Wastewater volumes are 2.6% lower than budget and 2.6% lower than the same period last year.

Water/wastewater revenues, net of treatment costs, are forecasted to have a favourable variance of \$160,000 by year-end. This forecast captures year-to-date results to the end of July and results equal to budget for the remainder of the year. The variance is primarily driven by decreased water treatment volumes.

Savings are expected in the amount of approximately \$50,000 in other areas, primarily being Materials and Supplies.

### **Financial/Staffing and Accessibility (AODA) Implications**

The Town's tax levy and rate funded operating budgets are projected to be negatively impacted by COVID-19 in 2021. Phase 2 Safe Restart Agreement funding and COVID-19 Recovery Funding for Municipalities are expected to sufficiently assist with COVID-19 financial implications in 2021 such that the Town will not be required to draw from Reserves or experience significant pressure on cash flows.

Any remaining General Levy or Water/Wastewater budget surplus or deficit at year end will be transferred to/from Town Reserves in accordance with Budget Policy.

**Policies Affecting Proposal**

Emergency Management Act (Revised Statutes of Ontario 1990, Chapter E.9)

By-law No. 124-2019 adopted Council's 2018-2022 Corporate Strategic Plan.

Financial reporting is addressed in Budget Policy By-law No. 127-09, as amended.

By-law No. 93-12, as amended, adopted the Reserve Policy that identifies the targets and strategies to be incorporated into the budget preparation.

**Comments from Relevant Departments/Community and Corporate Partners**

The Town's financial reporting software allows service managers direct access to monitor their account activity in comparison with budget. The consolidated results for the nine months ending September 30, 2021 have been discussed with the Senior Management team.

**Communicating Results**

This report will be posted on the "Financial Statements" page of the Town website. This page is found under Governments/Budgets and Finances.

**Alternatives**

N/a

**Conclusion**

Staff are monitoring and assessing financial information as it becomes available and as operational changes occur. Regular quarterly variance reporting includes COVID-19 updates. Senior staff are working with counterparts across the region to share ideas and strategies and have aligned where possible. The local, national and global economic impact of COVID-19 will continue to evolve and the Town is committed to responding in a responsible and safe manner.

The third quarter financial results analyzed in this report beyond COVID-19 impacts provide positive overall projections for year-end results. Staff will continue to monitor costs to mitigate possible year-end operating variances.

**Attachments**

Appendix "1" - Consolidated Statement of Operations as at September 30, 2021



Appendix "1" to Administrative Report No. CS-14-2021

- 1 Consolidated Operating Fund
- 2 Water & Wastewater Fund
- 3 General Revenue Fund
- 4 Taxation
- 5 Payments in Lieu
- 6 General Revenues
- 7 Charitable Gaming Revenues
- 8 Mayor & Council
- 9 Office of the CAO
- 10 Economic Development & Tourism Services
- 11 Community Services
- 12 Transit & Crossing Guards
- 13 Corporate Services
- 14 Insurance & Risk Management
- 15 Fire & Emergency Services
- 16 Engineering
- 17 Roads and Fleet
- 18 Parks and Facilities
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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
General Levy	29,475,413	29,358,135	(117,278)	28,721,244	28,632,998
BIA Levies	90,341	90,709	368	58,209	58,500
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
Water/wastewater billings	14,812,216	19,496,501	4,684,285	14,696,888	19,334,069
Local Improvement Charges	120,872	120,901	29	120,872	120,901
Donations	21,074	7,825	(13,249)	2,375	5,274
Fine Revenue	274,357	212,260	(62,097)	138,598	250,600
Gaming Revenues	51,281	101,500	50,219	88,095	244,500
Grants	2,017,380	2,215,609	198,229	1,595,491	2,366,433
Interest & Penalties	828,529	1,024,685	196,156	887,087	1,408,000
Sale of land, buildings and equipment	54,196	120,000	65,804	35,425	115,000
User Fees	2,865,262	2,576,205	(289,057)	2,011,307	3,114,689
Miscellaneous other revenues	64,435	110,154	45,719	81,078	91,725
<b>Total Revenue</b>	<b>50,950,395</b>	<b>55,712,941</b>	<b>4,762,546</b>	<b>48,709,183</b>	<b>56,017,809</b>
<b>Expenses</b>					
Wages & Benefits	12,226,836	17,916,005	5,689,169	12,021,636	17,351,888
Materials & Services	7,031,842	12,820,517	5,788,675	6,297,235	12,360,053
Debt Interest Charges	70,503	164,451	93,948	109,111	189,249
Grants	1,253,797	1,983,215	729,418	1,351,641	1,961,410
Partnership Programs	258,233	276,000	17,767	107,234	236,000
Regional Treatment Costs	8,399,456	11,352,451	2,952,995	8,344,896	11,453,214
<b>Total Expenses</b>	<b>29,240,667</b>	<b>44,512,639</b>	<b>15,271,972</b>	<b>28,231,753</b>	<b>43,551,814</b>
<b>Net before Financing and Transfers</b>	<b>21,709,728</b>	<b>11,200,302</b>	<b>(10,509,426)</b>	<b>20,477,430</b>	<b>12,465,995</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Fleet Related Charges	7	(1)	(8)	16	
Allocation of Gaming Revenues					
Program Support Charges					(2)
<b>Total Interdepartmental Transfers</b>	<b>7</b>	<b>(1)</b>	<b>(8)</b>	<b>16</b>	<b>(2)</b>
Debt Principal Charges					
Repayment of Debt	717,620	823,620	106,000	770,097	808,597
<b>Total Debt Principal Charges</b>	<b>717,620</b>	<b>823,620</b>	<b>106,000</b>	<b>770,097</b>	<b>808,597</b>
Reserve Transfers					
Transfers from Reserves	(691,200)	(2,738,670)	(2,047,470)	(714,296)	(1,517,153)
Transfers to Reserves	12,262,846	13,523,162	1,260,316	13,605,735	13,782,481
Transfers from Development Charges Res	(131,889)	(393,808)	(261,919)	(229,784)	(581,809)
<b>Total Reserve Transfers</b>	<b>11,439,757</b>	<b>10,390,684</b>	<b>(1,049,073)</b>	<b>12,661,655</b>	<b>11,683,519</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>12,157,384</b>	<b>11,214,303</b>	<b>(943,081)</b>	<b>13,431,768</b>	<b>12,492,114</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(35,918)	(14,000)	21,918	(32,001)	(26,119)
<b>tal (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(35,918)</b>	<b>(14,000)</b>	<b>21,918</b>	<b>(32,001)</b>	<b>(26,119)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>9,588,262</b>	<b>(1)</b>	<b>(9,588,263)</b>	<b>7,077,663</b>	

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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Water/wastewater billings	14,812,216	19,496,501	4,684,285	14,696,888	19,334,069
Local Improvement Charges	120,872	120,901	29	120,872	120,901
Grants		18,000	18,000	(2,161)	132,500
Interest & Penalties	31,009	46,000	14,991	20,345	46,000
User Fees	182,890	174,000	(8,890)	127,232	161,500
<b>Total Revenue</b>	<b>15,146,987</b>	<b>19,855,402</b>	<b>4,708,415</b>	<b>14,963,176</b>	<b>19,794,970</b>
<b>Expenses</b>					
Wages & Benefits	1,710,567	2,434,789	724,222	1,783,450	2,361,523
Materials & Services	375,512	993,397	617,885	364,186	1,059,950
Debt Interest Charges	29,841	92,263	62,422	60,935	101,930
Grants	3,479	41,250	37,771	2,634	36,000
Regional Treatment Costs	8,399,456	11,352,451	2,952,995	8,344,896	11,453,214
<b>Total Expenses</b>	<b>10,518,855</b>	<b>14,914,150</b>	<b>4,395,295</b>	<b>10,556,101</b>	<b>15,012,617</b>
<b>Net before Financing and Transfers</b>	<b>4,628,132</b>	<b>4,941,252</b>	<b>313,120</b>	<b>4,407,075</b>	<b>4,782,353</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Fleet Related Charges	209,178	355,027	145,849	212,485	356,323
Program Support Charges	389,509	519,345	129,836	418,481	557,975
<b>Total Interdepartmental Transfers</b>	<b>598,687</b>	<b>874,372</b>	<b>275,685</b>	<b>630,966</b>	<b>914,298</b>
Debt Principal Charges					
Repayment of Debt	158,880	264,880	106,000	224,273	262,773
<b>Total Debt Principal Charges</b>	<b>158,880</b>	<b>264,880</b>	<b>106,000</b>	<b>224,273</b>	<b>262,773</b>
Reserve Transfers					
Transfers from Reserves	(70,716)	(150,000)	(79,284)	(291,031)	(327,500)
Transfers to Reserves	4,251,951	4,245,809	(6,142)	4,234,091	4,234,091
Transfers from Development Charges Res	(131,889)	(293,808)	(161,919)	(229,784)	(301,309)
<b>Total Reserve Transfers</b>	<b>4,049,346</b>	<b>3,802,001</b>	<b>(247,345)</b>	<b>3,713,276</b>	<b>3,605,282</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>4,806,913</b>	<b>4,941,253</b>	<b>134,340</b>	<b>4,568,515</b>	<b>4,782,353</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(178,781)</b>	<b>(1)</b>	<b>178,780</b>	<b>(161,440)</b>	

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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

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<b>Revenue</b>					
General Levy	29,475,413	29,358,135	(117,278)	28,721,244	28,632,998
BIA Levies	90,341	90,709	368	58,209	58,500
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
Donations	21,074	7,825	(13,249)	2,375	5,274
Fine Revenue	274,357	212,260	(62,097)	138,598	250,600
Gaming Revenues	51,281	101,500	50,219	88,095	244,500
Grants	2,017,380	2,197,609	180,229	1,597,652	2,233,933
Interest & Penalties	797,520	978,685	181,165	866,742	1,362,000
Sale of land, buildings and equipment	54,196	120,000	65,804	35,425	115,000
User Fees	2,682,372	2,402,205	(280,167)	1,884,075	2,953,189
Miscellaneous other revenues	64,435	110,154	45,719	81,078	91,725
<b>Total Revenue</b>	<b>35,803,408</b>	<b>35,857,539</b>	<b>54,131</b>	<b>33,746,007</b>	<b>36,222,839</b>
<b>Expenses</b>					
Wages & Benefits	10,516,269	15,481,216	4,964,947	10,238,186	14,990,365
Materials & Services	6,656,330	11,827,120	5,170,790	5,933,049	11,300,103
Debt Interest Charges	40,662	72,188	31,526	48,176	87,319
Grants	1,250,318	1,941,965	691,647	1,349,007	1,925,410
Partnership Programs	258,233	276,000	17,767	107,234	236,000
<b>Total Expenses</b>	<b>18,721,812</b>	<b>29,598,489</b>	<b>10,876,677</b>	<b>17,675,652</b>	<b>28,539,197</b>
<b>Net before Financing and Transfers</b>	<b>17,081,596</b>	<b>6,259,050</b>	<b>(10,822,546)</b>	<b>16,070,355</b>	<b>7,683,642</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Fleet Related Charges	(209,185)	(355,026)	(145,841)	(212,501)	(356,323)
Allocation of Gaming Revenues	-	-	-	-	-
Program Support Charges	(389,509)	(519,345)	(129,836)	(418,481)	(557,973)
<b>Total Interdepartmental Transfers</b>	<b>(598,694)</b>	<b>(874,371)</b>	<b>(275,677)</b>	<b>(630,982)</b>	<b>(914,296)</b>
Debt Principal Charges					
Repayment of Debt	558,740	558,740	-	545,824	545,824
<b>Total Debt Principal Charges</b>	<b>558,740</b>	<b>558,740</b>	<b>-</b>	<b>545,824</b>	<b>545,824</b>
Reserve Transfers					
Transfers from Reserves	(620,484)	(2,588,670)	(1,968,186)	(423,265)	(1,189,653)
Transfers to Reserves	8,010,895	9,277,353	1,266,458	9,371,644	9,548,390
Transfers from Development Charges Res	-	(100,000)	(100,000)	-	(280,500)
<b>Total Reserve Transfers</b>	<b>7,390,411</b>	<b>6,588,683</b>	<b>(801,728)</b>	<b>8,948,379</b>	<b>8,078,237</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>7,350,457</b>	<b>6,273,052</b>	<b>(1,077,405)</b>	<b>8,863,221</b>	<b>7,709,765</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(35,918)	(14,000)	21,918	(32,001)	(26,119)
<b>tal (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(35,918)</b>	<b>(14,000)</b>	<b>21,918</b>	<b>(32,001)</b>	<b>(26,119)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>9,767,057</b>	<b>(2)</b>	<b>(9,767,059)</b>	<b>7,239,135</b>	<b>(4)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
General Levy	29,475,413	29,358,135	(117,278)	28,721,244	28,632,998
<b>Total Revenue</b>	<b>29,475,413</b>	<b>29,358,135</b>	<b>(117,278)</b>	<b>28,721,244</b>	<b>28,632,998</b>
<b>Expenses</b>					
<b>Net before Financing and Transfers</b>	<b>29,475,413</b>	<b>29,358,135</b>	<b>(117,278)</b>	<b>28,721,244</b>	<b>28,632,998</b>
<b>FINANCING &amp; TRANSFERS</b>					
Reserve Transfers					
Transfers to Reserves				100,000	100,000
<b>Total Reserve Transfers</b>				<b>100,000</b>	<b>100,000</b>
<b>NET FINANCING &amp; TRANSFERS</b>				<b>100,000</b>	<b>100,000</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>29,475,413</b>	<b>29,358,135</b>	<b>(117,278)</b>	<b>28,621,244</b>	<b>28,532,998</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
Revenue					
Payments in Lieu of Taxes	275,039	278,457	3,418	272,514	275,120
<b>Total Revenue</b>	<b>275,039</b>	<b>278,457</b>	<b>3,418</b>	<b>272,514</b>	<b>275,120</b>
<i>Expenses</i>					
<b>Net before Financing and Transfers</b>	<b>275,039</b>	<b>278,457</b>	<b>3,418</b>	<b>272,514</b>	<b>275,120</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>NET FINANCING &amp; TRANSFERS</b>					
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>275,039</b>	<b>278,457</b>	<b>3,418</b>	<b>272,514</b>	<b>275,120</b>

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**CORPORATION OF THE TOWN OF FORT ERIE**  
**QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Fine Revenue	42,979	58,260	15,281	35,700	65,600
Grants	1,758,632	1,574,100	(184,532)	1,207,950	1,610,600
Interest & Penalties	808,641	984,685	176,044	869,633	1,375,000
User Fees	160,912	148,825	(12,087)	152,326	147,899
Miscellaneous other revenues	63,501	81,620	18,119	81,078	83,422
<b>Total Revenue</b>	<b>2,834,665</b>	<b>2,847,490</b>	<b>12,825</b>	<b>2,346,687</b>	<b>3,282,521</b>
<b>Expenses</b>					
Materials & Services		3,000	3,000	3,803	3,000
<b>Total Expenses</b>		<b>3,000</b>	<b>3,000</b>	<b>3,803</b>	<b>3,000</b>
<b>Net before Financing and Transfers</b>	<b>2,834,665</b>	<b>2,844,490</b>	<b>9,825</b>	<b>2,342,884</b>	<b>3,279,521</b>
<b>FINANCING &amp; TRANSFERS</b>					
Reserve Transfers					
Transfers from Reserves		(407,340)	(407,340)		
Transfers to Reserves		629,640	629,640	805,300	805,300
<b>Total Reserve Transfers</b>		<b>222,300</b>	<b>222,300</b>	<b>805,300</b>	<b>805,300</b>
<b>NET FINANCING &amp; TRANSFERS</b>		<b>222,300</b>	<b>222,300</b>	<b>805,300</b>	<b>805,300</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>2,834,665</b>	<b>2,622,190</b>	<b>(212,475)</b>	<b>1,537,584</b>	<b>2,474,221</b>

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**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
Revenue					
Gaming Revenues	51,281	101,500	50,219	88,095	244,500
<b>Total Revenue</b>	<b>51,281</b>	<b>101,500</b>	<b>50,219</b>	<b>88,095</b>	<b>244,500</b>
<i>Expenses</i>					
<b>Net before Financing and Transfers</b>	<b>51,281</b>	<b>101,500</b>	<b>50,219</b>	<b>88,095</b>	<b>244,500</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Allocation of Gaming Revenues		243,000	243,000		244,500
<b>Total Interdepartmental Transfers</b>		<b>243,000</b>	<b>243,000</b>		<b>244,500</b>
Reserve Transfers					
Transfers from Reserves		(141,500)	(141,500)		
<b>Total Reserve Transfers</b>		<b>(141,500)</b>	<b>(141,500)</b>		
<b>NET FINANCING &amp; TRANSFERS</b>		<b>101,500</b>	<b>101,500</b>		<b>244,500</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>51,281</b>		<b>(51,281)</b>	<b>88,095</b>	



**CORPORATION OF THE TOWN OF FORT ERIE  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
Revenue					
<b>Expenses</b>					
Wages & Benefits	276,760	294,923	18,163	205,904	290,110
Materials & Services	13,527	23,840	10,313	19,185	37,188
<b>Total Expenses</b>	<b>290,287</b>	<b>318,763</b>	<b>28,476</b>	<b>225,089</b>	<b>327,298</b>
<b>Net before Financing and Transfers</b>	<b>(290,287)</b>	<b>(318,763)</b>	<b>(28,476)</b>	<b>(225,089)</b>	<b>(327,298)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	74,659	99,545	24,886	88,527	118,036
<b>Total Interdepartmental Transfers</b>	<b>74,659</b>	<b>99,545</b>	<b>24,886</b>	<b>88,527</b>	<b>118,036</b>
Reserve Transfers					
Transfers to Reserves	7,500	7,500		7,500	7,500
<b>Total Reserve Transfers</b>	<b>7,500</b>	<b>7,500</b>		<b>7,500</b>	<b>7,500</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>82,159</b>	<b>107,045</b>	<b>24,886</b>	<b>96,027</b>	<b>125,536</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(372,446)</b>	<b>(425,808)</b>	<b>(53,362)</b>	<b>(321,116)</b>	<b>(452,834)</b>

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**CORPORATION OF THE TOWN OF FORT ERIE**  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
Revenue					
Grants					
<b>Total Revenue</b>					
<b>Expenses</b>					
Wages & Benefits	574,203	948,523	374,320	598,252	883,502
Materials & Services	70,091	184,190	114,099	55,337	209,060
<b>Total Expenses</b>	644,294	1,132,713	488,419	653,589	1,092,562
<b>Net before Financing and Transfers</b>	<b>(644,294)</b>	<b>(1,132,713)</b>	<b>(488,419)</b>	<b>(653,589)</b>	<b>(1,092,562)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	(395,805)	(527,740)	(131,935)	(356,486)	(475,315)
<b>Total Interdepartmental Transfers</b>	<b>(395,805)</b>	<b>(527,740)</b>	<b>(131,935)</b>	<b>(356,486)</b>	<b>(475,315)</b>
Reserve Transfers					
Transfers from Reserves		(10,000)	(10,000)		(200,000)
Transfers to Reserves	200,000	200,000		400,000	400,000
<b>Total Reserve Transfers</b>	<b>200,000</b>	<b>190,000</b>	<b>(10,000)</b>	<b>400,000</b>	<b>200,000</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(195,805)</b>	<b>(337,740)</b>	<b>(141,935)</b>	<b>43,514</b>	<b>(275,315)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(448,489)</b>	<b>(794,973)</b>	<b>(346,484)</b>	<b>(697,103)</b>	<b>(817,247)</b>

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**CORPORATION OF THE TOWN OF FORT ERIE**  
**QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Grants	4,470		(4,470)	187,795	
User Fees	76,438	40,000	(36,438)		
<b>Total Revenue</b>	<b>80,908</b>	<b>40,000</b>	<b>(40,908)</b>	<b>187,795</b>	
<b>Expenses</b>					
Wages & Benefits	227,315	312,267	84,952	232,302	279,181
Materials & Services	43,936	155,435	111,499	92,445	232,063
Grants					
<b>Total Expenses</b>	<b>271,251</b>	<b>467,702</b>	<b>196,451</b>	<b>324,747</b>	<b>511,244</b>
<b>Net before Financing and Transfers</b>	<b>(190,343)</b>	<b>(427,702)</b>	<b>(237,359)</b>	<b>(136,952)</b>	<b>(511,244)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	60,041	80,054	20,013	49,931	66,575
<b>Total Interdepartmental Transfers</b>	<b>60,041</b>	<b>80,054</b>	<b>20,013</b>	<b>49,931</b>	<b>66,575</b>
Reserve Transfers					
Transfers from Reserves		(37,186)	(37,186)		
<b>Total Reserve Transfers</b>		<b>(37,186)</b>	<b>(37,186)</b>		
<b>NET FINANCING &amp; TRANSFERS</b>	<b>60,041</b>	<b>42,868</b>	<b>(17,173)</b>	<b>49,931</b>	<b>66,575</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(250,384)</b>	<b>(470,570)</b>	<b>(220,186)</b>	<b>(186,883)</b>	<b>(577,819)</b>

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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Donations	15,150	1,325	(13,825)	328	4,100
Grants	49,160	84,600	35,440	159,957	147,100
Interest & Penalties	(325)		325		
User Fees	104,213	98,675	(5,538)	133,070	123,940
<b>Total Revenue</b>	<b>168,198</b>	<b>184,600</b>	<b>16,402</b>	<b>293,355</b>	<b>275,140</b>
<b>Expenses</b>					
Wages & Benefits	1,103,277	1,801,292	698,015	1,142,859	1,696,188
Materials & Services	393,211	532,878	139,667	317,830	683,166
Grants		65,000	65,000	20,000	50,000
Partnership Programs	258,233	276,000	17,767	107,234	236,000
<b>Total Expenses</b>	<b>1,754,721</b>	<b>2,675,170</b>	<b>920,449</b>	<b>1,587,923</b>	<b>2,665,354</b>
<b>Net before Financing and Transfers</b>	<b>(1,586,523)</b>	<b>(2,490,570)</b>	<b>(904,047)</b>	<b>(1,294,568)</b>	<b>(2,390,214)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Program Support Charges	(669,479)	(892,638)	(223,159)	(696,160)	(928,214)
<b>Total Interdepartmental Transfers</b>	<b>(669,479)</b>	<b>(892,638)</b>	<b>(223,159)</b>	<b>(696,160)</b>	<b>(928,214)</b>
<b>Reserve Transfers</b>					
Transfers from Reserves	(125,000)	(308,200)	(183,200)	(125,000)	(246,000)
Transfers to Reserves	498,737	487,052	(11,685)	480,052	479,785
<b>Total Reserve Transfers</b>	<b>373,737</b>	<b>178,852</b>	<b>(194,885)</b>	<b>355,052</b>	<b>233,785</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(295,742)</b>	<b>(713,786)</b>	<b>(418,044)</b>	<b>(341,108)</b>	<b>(694,429)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(1,290,781)</b>	<b>(1,776,784)</b>	<b>(486,003)</b>	<b>(953,460)</b>	<b>(1,695,785)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Grants	146,690	293,379	146,689		287,173
User Fees	39,973	85,900	45,927	6,230	44,000
<b>Total Revenue</b>	<b>186,663</b>	<b>379,279</b>	<b>192,616</b>	<b>6,230</b>	<b>331,173</b>
<b>Expenses</b>					
Wages & Benefits	100,123	171,644	71,521	98,188	168,780
Materials & Services	1,189,417	1,848,490	659,073	645,016	1,537,728
<b>Total Expenses</b>	<b>1,289,540</b>	<b>2,020,134</b>	<b>730,594</b>	<b>743,204</b>	<b>1,706,508</b>
<b>Net before Financing and Transfers</b>	<b>(1,102,877)</b>	<b>(1,640,855)</b>	<b>(537,978)</b>	<b>(736,974)</b>	<b>(1,375,335)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	166,958	222,611	55,653	181,261	241,680
<b>Total Interdepartmental Transfers</b>	<b>166,958</b>	<b>222,611</b>	<b>55,653</b>	<b>181,261</b>	<b>241,680</b>
Reserve Transfers					
Transfers from Reserves		(97,920)	(97,920)		
Transfers to Reserves					74,567
<b>Total Reserve Transfers</b>		<b>(97,920)</b>	<b>(97,920)</b>		<b>74,567</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>166,958</b>	<b>124,691</b>	<b>(42,267)</b>	<b>181,261</b>	<b>316,247</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(1,269,835)</b>	<b>(1,765,546)</b>	<b>(495,711)</b>	<b>(918,235)</b>	<b>(1,691,582)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Grants					
Sale of land, buildings and equipment	53,768	120,000	66,232	35,425	115,000
User Fees	49,125	89,900	40,775	31,220	89,100
Miscellaneous other revenues	934	934			850
<b>Total Revenue</b>	<b>103,827</b>	<b>210,834</b>	<b>107,007</b>	<b>66,645</b>	<b>204,950</b>
<b>Expenses</b>					
Wages & Benefits	832,548	1,283,430	450,882	835,585	1,278,990
Materials & Services	296,529	377,163	80,634	220,517	403,599
<b>Total Expenses</b>	<b>1,129,077</b>	<b>1,660,593</b>	<b>531,516</b>	<b>1,056,102</b>	<b>1,682,589</b>
<b>Net before Financing and Transfers</b>	<b>(1,025,250)</b>	<b>(1,449,759)</b>	<b>(424,509)</b>	<b>(989,457)</b>	<b>(1,477,639)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	(462,823)	(617,096)	(154,273)	(463,055)	(617,406)
<b>Total Interdepartmental Transfers</b>	<b>(462,823)</b>	<b>(617,096)</b>	<b>(154,273)</b>	<b>(463,055)</b>	<b>(617,406)</b>
Reserve Transfers					
Transfers to Reserves	32,528	31,970	(558)	31,954	31,400
<b>Total Reserve Transfers</b>	<b>32,528</b>	<b>31,970</b>	<b>(558)</b>	<b>31,954</b>	<b>31,400</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(430,295)</b>	<b>(585,126)</b>	<b>(154,831)</b>	<b>(431,101)</b>	<b>(586,006)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(594,955)</b>	<b>(864,633)</b>	<b>(269,678)</b>	<b>(558,356)</b>	<b>(891,633)</b>

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**CORPORATION OF THE TOWN OF FORT ERIE  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
User Fees				1,093	
<b>Total Revenue</b>				1,093	
<b>Expenses</b>					
Wages & Benefits	24,493	32,578	8,085	23,855	31,342
Materials & Services	799,381	841,256	41,875	750,731	747,500
<b>Total Expenses</b>	823,874	873,834	49,960	774,586	778,842
<b>Net before Financing and Transfers</b>	<b>(823,874)</b>	<b>(873,834)</b>	<b>(49,960)</b>	<b>(773,493)</b>	<b>(778,842)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental Transfers					
Program Support Charges	(655,376)	(873,834)	(218,458)	(584,132)	(778,842)
<b>Total Interdepartmental Transfers</b>	(655,376)	(873,834)	(218,458)	(584,132)	(778,842)
Reserve Transfers					
Transfers to Reserves	20,000	20,000		20,000	20,000
<b>Total Reserve Transfers</b>	20,000	20,000		20,000	20,000
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(635,376)</b>	<b>(853,834)</b>	<b>(218,458)</b>	<b>(564,132)</b>	<b>(758,842)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(188,498)</b>	<b>(20,000)</b>	<b>168,498</b>	<b>(209,361)</b>	<b>(20,000)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Donations	2,084	500	(1,584)	1,097	500
User Fees	35,445	44,000	8,555	25,586	48,000
<b>Total Revenue</b>	<b>37,529</b>	<b>44,500</b>	<b>6,971</b>	<b>26,683</b>	<b>48,500</b>
<b>Expenses</b>					
Wages & Benefits	601,344	1,511,083	909,739	733,018	1,507,620
Materials & Services	227,735	406,547	178,812	345,901	430,614
Debt Interest Charges	11,195	17,720	6,525	14,380	23,823
<b>Total Expenses</b>	<b>840,274</b>	<b>1,935,350</b>	<b>1,095,076</b>	<b>1,093,299</b>	<b>1,962,057</b>
<b>Net before Financing and Transfers</b>	<b>(802,745)</b>	<b>(1,890,850)</b>	<b>(1,088,105)</b>	<b>(1,066,616)</b>	<b>(1,913,557)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Fleet Related Charges	187,816	250,421	62,605	185,993	247,991
Program Support Charges	500,226	666,968	166,742	472,519	630,025
<b>Total Interdepartmental Transfers</b>	<b>688,042</b>	<b>917,389</b>	<b>229,347</b>	<b>658,512</b>	<b>878,016</b>
<b>Debt Principal Charges</b>					
Repayment of Debt	187,596	187,596		183,436	183,436
<b>Total Debt Principal Charges</b>	<b>187,596</b>	<b>187,596</b>		<b>183,436</b>	<b>183,436</b>
<b>Reserve Transfers</b>					
Transfers from Reserves		(5,000)	(5,000)		
Transfers to Reserves	495,353	495,353		485,613	485,613
<b>Total Reserve Transfers</b>	<b>495,353</b>	<b>490,353</b>	<b>(5,000)</b>	<b>485,613</b>	<b>485,613</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>1,370,991</b>	<b>1,595,338</b>	<b>224,347</b>	<b>1,327,561</b>	<b>1,547,065</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(2,173,736)</b>	<b>(3,486,188)</b>	<b>(1,312,452)</b>	<b>(2,394,177)</b>	<b>(3,460,622)</b>



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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Grants	68,009	176,030	108,021	20,855	118,960
User Fees	49,345	43,000	(6,345)	32,024	58,000
<b>Total Revenue</b>	<b>117,354</b>	<b>219,030</b>	<b>101,676</b>	<b>52,879</b>	<b>176,960</b>
<b>Expenses</b>					
Wages & Benefits	897,828	944,117	46,289	764,359	901,705
Materials & Services	400,675	1,020,124	619,449	374,769	898,124
Debt Interest Charges	29,467	54,468	25,001	33,796	63,496
<b>Total Expenses</b>	<b>1,327,970</b>	<b>2,018,709</b>	<b>690,739</b>	<b>1,172,924</b>	<b>1,863,325</b>
<b>Net before Financing and Transfers</b>	<b>(1,210,616)</b>	<b>(1,799,679)</b>	<b>(589,063)</b>	<b>(1,120,045)</b>	<b>(1,686,365)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Fleet Related Charges	25,933	34,577	8,644	22,991	30,654
Program Support Charges	230,281	307,041	76,760	185,229	246,972
<b>Total Interdepartmental Transfers</b>	<b>256,214</b>	<b>341,618</b>	<b>85,404</b>	<b>208,220</b>	<b>277,626</b>
<b>Debt Principal Charges</b>					
Repayment of Debt	371,144	371,144		362,388	362,388
<b>Total Debt Principal Charges</b>	<b>371,144</b>	<b>371,144</b>		<b>362,388</b>	<b>362,388</b>
<b>Reserve Transfers</b>					
Transfers from Reserves	(7,534)	(267,824)	(260,290)	(114,472)	(260,000)
Transfers to Reserves	5,439,932	5,439,932		5,270,266	5,270,266
Transfers from Development Charges Res		(10,000)	(10,000)		(168,000)
<b>Total Reserve Transfers</b>	<b>5,432,398</b>	<b>5,162,108</b>	<b>(270,290)</b>	<b>5,155,794</b>	<b>4,842,266</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>6,059,756</b>	<b>5,874,870</b>	<b>(184,886)</b>	<b>5,726,402</b>	<b>5,482,280</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(7,270,372)</b>	<b>(7,674,549)</b>	<b>(404,177)</b>	<b>(6,846,447)</b>	<b>(7,168,645)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Grants	1,000		(1,000)		
Sale of land, buildings and equipment	428		(428)		
User Fees	70,450	103,000	32,550	47,635	119,500
<b>Total Revenue</b>	<b>71,878</b>	<b>103,000</b>	<b>31,122</b>	<b>47,635</b>	<b>119,500</b>
<b>Expenses</b>					
Wages & Benefits	1,749,305	2,506,987	757,682	1,813,213	2,454,584
Materials & Services	1,392,113	2,619,905	1,227,792	1,236,602	2,592,381
<b>Total Expenses</b>	<b>3,141,418</b>	<b>5,126,892</b>	<b>1,985,474</b>	<b>3,049,815</b>	<b>5,046,965</b>
<b>Net before Financing and Transfers</b>	<b>(3,069,540)</b>	<b>(5,023,892)</b>	<b>(1,954,352)</b>	<b>(3,002,180)</b>	<b>(4,927,465)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Fleet Related Charges	(701,415)	(1,010,972)	(309,557)	(696,711)	(1,001,972)
Program Support Charges	472,611	630,147	157,536	420,264	560,352
<b>Total Interdepartmental Transfers</b>	<b>(228,804)</b>	<b>(380,825)</b>	<b>(152,021)</b>	<b>(276,447)</b>	<b>(441,620)</b>
<b>Reserve Transfers</b>					
Transfers from Reserves	(341,431)	(31,000)	310,431	(129,310)	(61,000)
Transfers to Reserves	424,869	424,869		417,357	417,357
<b>Total Reserve Transfers</b>	<b>83,438</b>	<b>393,869</b>	<b>310,431</b>	<b>288,047</b>	<b>356,357</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(145,366)</b>	<b>13,044</b>	<b>158,410</b>	<b>11,600</b>	<b>(85,263)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(2,924,174)</b>	<b>(5,036,936)</b>	<b>(2,112,762)</b>	<b>(3,013,780)</b>	<b>(4,842,202)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
QUARTERLY REPORT**

	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Donations	2,500		(2,500)		
Fine Revenue	155,723	115,000	(40,723)	69,149	165,000
Interest & Penalties	(10,796)	(6,000)	4,796	(2,891)	(13,000)
User Fees	472,287	444,700	(27,587)	347,689	1,103,700
<b>Total Revenue</b>	<b>619,714</b>	<b>553,700</b>	<b>(66,014)</b>	<b>413,947</b>	<b>1,255,700</b>
<b>Expenses</b>					
Wages & Benefits	2,103,405	2,934,168	830,763	1,930,110	2,870,650
Materials & Services	1,532,647	2,600,792	1,068,145	1,612,960	2,816,100
Grants		48,500	48,500	6,069	42,900
<b>Total Expenses</b>	<b>3,636,052</b>	<b>5,583,460</b>	<b>1,947,408</b>	<b>3,549,139</b>	<b>5,729,650</b>
<b>Net before Financing and Transfers</b>	<b>(3,016,338)</b>	<b>(5,029,760)</b>	<b>(2,013,422)</b>	<b>(3,135,192)</b>	<b>(4,473,950)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Fleet Related Charges	249,661	332,503	82,842	246,334	328,441
Program Support Charges	(166,289)	(221,719)	(55,430)	(176,473)	(235,298)
<b>Total Interdepartmental Transfers</b>	<b>83,372</b>	<b>110,784</b>	<b>27,412</b>	<b>69,861</b>	<b>93,143</b>
<b>Reserve Transfers</b>					
Transfers from Reserves	(96,519)	(785,700)	(689,181)		(275,000)
Transfers to Reserves	891,976	1,541,037	649,061	1,338,602	1,441,602
<b>Total Reserve Transfers</b>	<b>795,457</b>	<b>755,337</b>	<b>(40,120)</b>	<b>1,338,602</b>	<b>1,166,602</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>878,829</b>	<b>866,121</b>	<b>(12,708)</b>	<b>1,408,463</b>	<b>1,259,745</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(3,895,167)</b>	<b>(5,895,881)</b>	<b>(2,000,714)</b>	<b>(4,543,655)</b>	<b>(5,733,695)</b>

**CORPORATION OF THE TOWN OF FORT ERIE  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Fine Revenue	75,655	39,000	(36,655)	33,749	20,000
Grants	(10,581)	40,000	50,581	21,095	40,000
User Fees	1,624,184	1,292,205	(331,979)	1,103,557	1,203,050
<b>Total Revenue</b>	<b>1,689,258</b>	<b>1,371,205</b>	<b>(318,053)</b>	<b>1,158,401</b>	<b>1,263,050</b>
<b>Expenses</b>					
Wages & Benefits	1,927,306	2,606,497	679,191	1,761,075	2,495,856
Materials & Services	253,198	989,366	736,168	206,597	522,492
Grants	40,672	172,402	131,730	123,610	169,854
<b>Total Expenses</b>	<b>2,221,176</b>	<b>3,768,265</b>	<b>1,547,089</b>	<b>2,091,282</b>	<b>3,188,202</b>
<b>Net before Financing and Transfers</b>	<b>(531,918)</b>	<b>(2,397,060)</b>	<b>(1,865,142)</b>	<b>(932,881)</b>	<b>(1,925,152)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Fleet Related Charges	28,834	38,443	9,609	28,924	38,563
Program Support Charges	387,776	517,035	129,259	394,652	526,202
<b>Total Interdepartmental Transfers</b>	<b>416,610</b>	<b>555,478</b>	<b>138,868</b>	<b>423,576</b>	<b>564,765</b>
<b>Reserve Transfers</b>					
Transfers from Reserves	(50,000)	(497,000)	(447,000)	(54,483)	(142,500)
Transfers from Development Charges Res		(45,000)	(45,000)		(67,500)
<b>Total Reserve Transfers</b>	<b>(50,000)</b>	<b>(542,000)</b>	<b>(492,000)</b>	<b>(54,483)</b>	<b>(210,000)</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>366,610</b>	<b>13,478</b>	<b>(353,132)</b>	<b>369,093</b>	<b>354,765</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENS</b>	<b>(898,528)</b>	<b>(2,410,538)</b>	<b>(1,512,010)</b>	<b>(1,301,974)</b>	<b>(2,279,917)</b>

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**CORPORATION OF THE TOWN OF FORT ERIE  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
BIA Levies	90,341	90,709	368	58,209	58,500
Donations	(100)	6,000	6,100	400	674
Grants		20,400	20,400		21,000
User Fees					4,000
Miscellaneous other revenues		27,600	27,600		7,453
<b>Total Revenue</b>	<b>90,241</b>	<b>144,709</b>	<b>54,468</b>	<b>58,609</b>	<b>91,627</b>
<b>Expenses</b>					
Materials & Services	30,961	158,709	127,748	34,928	111,627
<b>Total Expenses</b>	<b>30,961</b>	<b>158,709</b>	<b>127,748</b>	<b>34,928</b>	<b>111,627</b>
<b>Net before Financing and Transfers</b>	<b>59,280</b>	<b>(14,000)</b>	<b>(73,280)</b>	<b>23,681</b>	<b>(20,000)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>NET FINANCING &amp; TRANSFERS</b>					
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(29,218)	(14,000)	15,218	(25,507)	(20,000)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(29,218)</b>	<b>(14,000)</b>	<b>15,218</b>	<b>(25,507)</b>	<b>(20,000)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>88,498</b>		<b>(88,498)</b>	<b>49,188</b>	

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**CORPORATION OF THE TOWN OF FORT ERIE**  
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	2021 YTD Actuals September	2021 Budget	2021 Budget Remaining	2020 YTD Actuals September	2020 Budget December
<b>Revenue</b>					
Donations	1,440		(1,440)	550	
Grants		9,100	9,100		9,100
User Fees		12,000	12,000	3,645	12,000
<b>Total Revenue</b>	<b>1,440</b>	<b>21,100</b>	<b>19,660</b>	<b>4,195</b>	<b>21,100</b>
<b>Expenses</b>					
Wages & Benefits	98,362	133,707	35,345	99,466	131,857
Materials & Services	12,909	65,425	52,516	16,428	75,461
Grants	1,209,646	1,656,063	446,417	1,199,328	1,662,656
<b>Total Expenses</b>	<b>1,320,917</b>	<b>1,855,195</b>	<b>534,278</b>	<b>1,315,222</b>	<b>1,869,974</b>
<b>Net before Financing and Transfers</b>	<b>(1,319,477)</b>	<b>(1,834,095)</b>	<b>(514,618)</b>	<b>(1,311,027)</b>	<b>(1,848,874)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>Interdepartmental Transfers</b>					
Allocation of Gaming Revenues		(243,000)	(243,000)		(244,500)
Program Support Charges	67,711	90,281	22,570	65,442	87,256
<b>Total Interdepartmental Transfers</b>	<b>67,711</b>	<b>(152,719)</b>	<b>(220,430)</b>	<b>65,442</b>	<b>(157,244)</b>
<b>Reserve Transfers</b>					
Transfers from Reserves					(5,153)
Transfers to Reserves				15,000	15,000
Transfers from Development Charges Res		(45,000)	(45,000)		(45,000)
<b>Total Reserve Transfers</b>		<b>(45,000)</b>	<b>(45,000)</b>	<b>15,000</b>	<b>(35,153)</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>67,711</b>	<b>(197,719)</b>	<b>(265,430)</b>	<b>80,442</b>	<b>(192,397)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(6,700)		6,700	(6,494)	(6,119)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(6,700)</b>		<b>6,700</b>	<b>(6,494)</b>	<b>(6,119)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSES)</b>	<b>(1,380,488)</b>	<b>(1,636,376)</b>	<b>(255,888)</b>	<b>(1,384,975)</b>	<b>(1,650,358)</b>